

Southwest Missouri State University System

**Fact Book
1999 - 2000**



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EXECUTIVE SUMMARY OF STATISTICS

	1995-96	1996-97	1997-98	1998-99	1999-00
Fall Maximum Registration	17,825	17,957	18,193	18,598	19,301
Springfield	16,853	16,803	16,873	17,229	17,904
West Plains	972	1,154	1,320	1,369	1,397
Fall Headcount Enrollment	17,411	17,518	17,788	18,163	18,785
Undergraduate - Springfield	14,566	14,309	14,272	14,067	14,515
Undergraduate - West Plains	972	1,154	1,320	1,369	1,397
Graduate - Springfield	1,873	2,055	2,196	2,727	2,873
Fall Student Credit Hours	203,676	202,132	204,199	209,697	216,070
Undergraduate - Springfield	183,841	180,173	179,630	181,833	190,051
Undergraduate - West Plains	9,849	10,901	12,206	12,287	12,619
Graduate - Springfield	9,986	11,058	12,363	15,577	13,400
Degrees Awarded, Fiscal Year*	2,614	2,736	2,690	2,640	N/A
Associate	2	0	0	0	N/A
Bachelor's	2,189	2,228	2,169	2,079	N/A
Master's	392	486	499	534	N/A
Specialist	31	22	22	27	N/A
Instructional Staff Headcount*	646	661	673	694	706
Tenured	478	484	491	472	473
Non-Tenured	168	177	182	222	233
Current Funds Revenues	143,051,243	155,181,981	166,633,835	180,461,313	N/A
Student Fees	41,787,267	42,916,105	46,464,452	50,199,897	N/A
State Appropriations	60,049,498	67,665,397	71,575,601	78,664,537	N/A
Other Sources	41,214,478	44,600,479	48,593,782	51,596,879	N/A
Total Expenditures	139,363,624	150,004,039	161,618,096	173,563,535	N/A
Educational & General	120,188,303	129,918,255	140,925,191	151,733,442	N/A
Auxiliary Enterprises	19,175,321	20,085,784	20,692,905	21,830,093	N/A
Educational & General Space*	1,255,622	1,247,896	1,207,283	1,273,543	1,287,283
Library Circulation*	276,121	269,537	269,235	332,910	N/A
Music	5,390	7,187	7,905	15,403	N/A
Maps	1,575	1,755	1,790	3,480	N/A
Audio-Visual	28,523	31,404	35,675	29,005	N/A
General Circulation	231,056	224,188	216,252	272,898	N/A
Greenwood	9,577	5,003	7,613	12,124	N/A
Outright Gifts (dollars)	5,666,691	6,280,002	5,463,415	6,622,010	N/A

*Springfield Campus only

N/A Not available

General Information

HIGHLIGHTS

- Southwest Missouri State University, founded in 1905, is one of the thirteen, four-year, public-supported institutions of higher education in Missouri.
- The University was given a regional mission by legislative act in 1919. That mission was expanded in the spring of 1995. The name of the University's governing board was also changed to the Board of Governors, and its composition reflects the change in mission. The new mission includes a special statewide emphasis in public affairs as well as future development along four themes: (1) business and economic development, (2) health care, (3) the performing arts, and (4) professional education.
- The University is currently a metropolitan institution offering a variety of programs and services at three locations. In addition to the main campus at Springfield, a two-year branch campus is located in West Plains and a research campus is in Mountain Grove.
- Two new academic departments were created in the College of Health and Human Services. They are the Department of Physician Assistant Studies and Department of Physical Therapy.
- The names of the Department of Marketing and Quantitative Analysis, and the Department of Reading and Special Education have been changed to Marketing and Reading, Special Education, and Instructional Technology respectively.

SOUTHWEST MISSOURI STATE UNIVERSITY SYSTEM



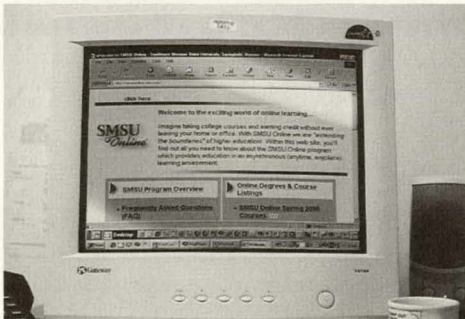
■ Springfield



■ West Plains



■ Mountain Grove



■ Virtual Campus

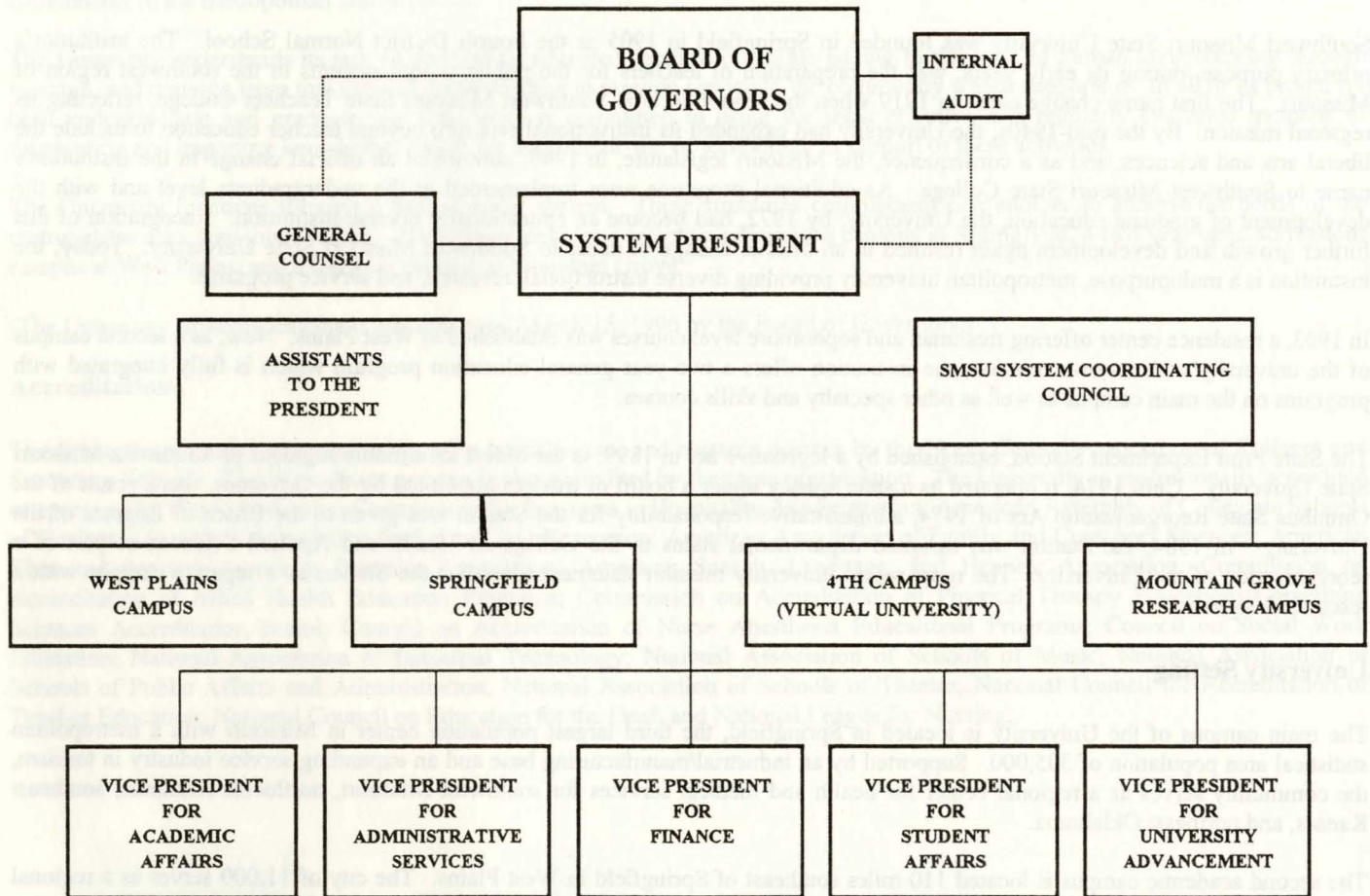
SYSTEM OVERVIEW

Southwest Missouri State University is a three-campus system operating under a single Board of Governors. Springfield is a "selective admissions" campus offering baccalaureate, master's, specialist, and cooperative doctorate degrees. West Plains is an "open admissions" campus which is separately accredited. It offers associate degrees and associate of applied science degrees. A focused research program is in place at Mountain Grove. This campus promotes the understanding of fruit production, horticulture, and plant science. A fourth campus, the virtual campus, is being developed to coordinate telecommunication-based delivery of distance education among and by the three campuses.

System administration and coordination is the responsibility of the SMSU System Coordinating Council which reports to the Board of Governors through the system president. The Council, composed of representatives from each campus, is responsible for developing business and support systems necessary to ensure that the campuses operate cooperatively, efficiently, economically and without duplication.

The SMSU System Coordinating Council provides effective administration of the System while requiring minimal administrative overhead. No positions have been or will be added for System purposes.

UNIVERSITY SYSTEM ORGANIZATIONAL CHART



The current organizational structure of the Southwest Missouri State University System is portrayed in the diagram above. The four-campus system is administered by a System President who reports to the Board of Governors. For the Springfield campus, the five line divisions of Academic Affairs, Administrative Services, Finance, Student Affairs, and University Advancement are each headed by a vice president. Other administrative positions which report directly to the System President are two Assistants to the President, the General Counsel, the Chancellor of the West Plains Campus, and the Chancellor of the Mountain Grove Research Campus.

HISTORY, MISSION AND ACCREDITATION

University Heritage

Southwest Missouri State University was founded in Springfield in 1905 as the Fourth District Normal School. The institution's primary purpose, during its early years, was the preparation of teachers for the public school systems in the southwest region of Missouri. The first name change came in 1919 when the school became Southwest Missouri State Teachers College, reflecting its regional mission. By the mid-1940s, the University had expanded its instructional program beyond teacher education to include the liberal arts and sciences; and as a consequence, the Missouri legislature, in 1945, authorized an official change in the institution's name to Southwest Missouri State College. As additional programs were implemented at the undergraduate level and with the development of graduate education, the University, by 1972, had become an educationally diverse institution. Recognition of this further growth and development again resulted in an official change in name to Southwest Missouri State University. Today, the institution is a multipurpose, metropolitan university providing diverse instructional, research, and service programs.

In 1963, a residence center offering freshman and sophomore level courses was established at West Plains. Now, as a second campus of the university with its own mission, the institution offers a two-year general education program which is fully integrated with programs on the main campus as well as other specialty and skills courses.

The State Fruit Experiment Station, established by a legislative act in 1899, is the oldest identifiable segment of Southwest Missouri State University. Until 1974, it operated as a state agency under a board of trustees appointed by the Governor. As a result of the Omnibus State Reorganization Act of 1974, administrative responsibility for the Station was given to the Board of Regents of the University. In 1984, the Station was assigned departmental status in the College of Health and Applied Sciences as part of a reorganization of the University. The most recent university mission statement identifies the Station as a separate campus with a research designation.

University Setting

The main campus of the University is located in Springfield, the third largest population center in Missouri with a metropolitan statistical area population of 305,000. Supported by an industrial/manufacturing base and an expanding service industry in tourism, the community serves as a regional center for health and medical services for southwest Missouri, northwest Arkansas, southeast Kansas, and northeast Oklahoma.

The second academic campus is located 110 miles southeast of Springfield in West Plains. The city of 11,000 serves as a regional hub for a seven-county area of south central Missouri and several adjacent counties in north central Arkansas. The research campus of the University is in Mountain Grove, a city of 4,500, which is approximately halfway between Springfield and West Plains.

The University's primary service region of southwest Missouri has certain distinctive characteristics which influence various activities and programs of the institution. The southwest region, the fastest growing area in the state with a population of approximately 850,000, has a unique cultural heritage, a significant agricultural economic base, and a rapidly expanding tourism and recreational industry.

Educationally, the region is served by a diverse mix of both public and private colleges and universities. As the largest and only multipurpose university in southwest Missouri, SMSU provides educational leadership in the region.

Mission

Southwest Missouri State University is a metropolitan university serving a unique combination of urban and rural environments, whose single purpose is to develop educated persons. The University is committed to the creation of a teaching and learning environment which maximizes the student's opportunity to become such a person.

The academic experience is grounded in a focused general education curriculum which draws heavily from the liberal arts and sciences. This foundation provides the basis for successful mastery of focused disciplinary and professional studies and enables critical, independent intellectual judgment on the culture and institutions of the larger society.

The University's identity is distinguished by its statewide mission in public affairs, a campuswide commitment to foster competence and responsibility in the common vocation of citizenship. In addition to public affairs, the University commits itself to excellence in four focused theme areas: professional education; health care; business and economic development; and performing arts, all central components of the metropolitan conversation.

The University understands its task of developing educated persons to include adding to the store of human understanding through research, and drawing from that store of understanding to provide service to the community which supports it. In all of its programs, both undergraduate and graduate, the University is committed to using the most effective and regularly evaluated methods of discovering and imparting knowledge, and to the appropriate use of technology in support of these activities.

The University functions through a three-campus system. These structures complement one another to address the needs of the metropolitan area they jointly serve. The system includes a selective admissions campus in Springfield, a two-year open admissions campus at West Plains, and a research campus at Mountain Grove.

(The University Mission Statement was approved March 15, 1996 by the Board of Governors.)

Accreditation

The Springfield campus is accredited to offer baccalaureate and master's degrees by the North Central Association of Colleges and Secondary Schools. The West Plains campus is also accredited by the same organization. The University is professionally accredited or approved by the Accreditation Commission for Programs in Hospitality Administration; American Assembly of Collegiate Schools of Business; American Association for Leisure and Recreation; American Association of Family and Consumer Sciences; American Chemical Society; American Dietetics Association; American Speech, Language, and Hearing Association; Commission on Accreditation of Allied Health Education Programs; Commission on Accreditation of Physical Therapy Education; Computing Sciences Accreditation Board; Council on Accreditation of Nurse Anesthesia Educational Programs; Council on Social Work Education; National Association of Industrial Technology; National Association of Schools of Music; National Association of Schools of Public Affairs and Administration; National Association of Schools of Theatre; National Council for Accreditation of Teacher Education; National Council on Education for the Deaf; and National League for Nursing.

ORGANIZATIONAL OFFICERS

Board of Governors

The Southwest Missouri State University System is under the general control and management of the Board of Governors, which according to statutes of the state of Missouri is charged with the responsibility and authority to adopt administrative policies and procedures relevant to the management of System.

Regular members of the eight-person Board of Governors are appointed by the Governor, with the advice and consent of the Missouri Senate, to serve six-year terms. Two appointments are normally made every biennium during a regular session of the General Assembly. A student member of the Board, who is non-voting, is appointed for a two-year term.

The present Board of Governors consists of the following members:

	Term
Allison L. Smith, West Plains - President	1995 - 2000
Joseph W. Turner, Springfield - Vice-President	1995 - 2000
Daniel K. Behlmann, Florissant	1996 - 2001
Barbara D. Burns, Lamar	1999 - 2004
William H. Darr, Springfield	1999 - 2004
Janice R. Dye, Waynesville	1998 - 2003
Paul L. Redfearn, Kansas City	1998 - 2003
Laura C. Berlin - Student Member	1999 - 2000



Allison L. Smith



Joseph W. Turner



Daniel K. Behlmann



Barbara D. Burns



William H. Darr



Janice R. Dye



Paul L. Redfearn



Laura C. Berlin

Administrative Council

Dr. John H. Keiser, President
Mr. Thomas E. Allen, Vice President for Finance
Dr. Don A. Aripoli, Vice President for Student Affairs
Dr. Jim P. Baker, Executive Assistant to the President
Mr. John F. Black, General Counsel
Mr. Gregory L. Burris, Associate Vice President, Information Services
Dr. David J. Dixon, Assistant to the President
Mr. Paul K. Kincaid, Assistant Vice President for University Advancement
Mr. Fred F. Marty, Chancellor of the West Plains Campus
Mr. Gregory P. Onstot, Vice President for University Advancement
Dr. Kathy J. Pulley, Associate Vice President for Academic Affairs
Dr. Bruno F. Schmidt, Vice President for Academic Affairs
Mr. Kent Thomas, Vice President for Administrative Services

Academic Organization - Springfield Campus

College of Arts and Letters - Dr. David O. Belcher, Dean

Art and Design; Communication and Mass Media; English; Modern and Classical Languages; Music; Theatre and Dance.

College of Business Administration - Dr. Ronald R. Bottin, Dean

School of Accountancy; Computer Information Systems; Finance and General Business; Management; Marketing.

College of Education - Dr. Roger V. Bennett, Dean

Early Childhood, Elementary, and Middle School Education; Educational Administration; Guidance and Counseling; Laboratory School; Library Science; Reading, Special Education, and Instructional Technology; Secondary Education, Foundations, and Educational Technology.

College of Health and Human Services - Dr. Jeanne L. Thomas, Dean

Biomedical Sciences; Communication Sciences and Disorders; Consumer and Family Studies; Health, Physical Education, and Recreation; Nursing; Physical Therapy; Physician Assistant Studies; Psychology; School of Social Work; Sports Medicine and Athletic Training.

College of Humanities and Public Affairs - Dr. Denny E. Pilant, Acting Dean

Defense and Strategic Studies; Economics; History; Military Science; Philosophy; Political Science; Religious Studies; Sociology and Anthropology.

College of Natural and Applied Science - Dr. Lawrence E. Banks Jr., Dean

Agriculture; Biology; Chemistry; Computer Science; Fruit Science; Geography, Geology, and Planning; Mathematics; Physics, Astronomy, and Materials Science; Technology.

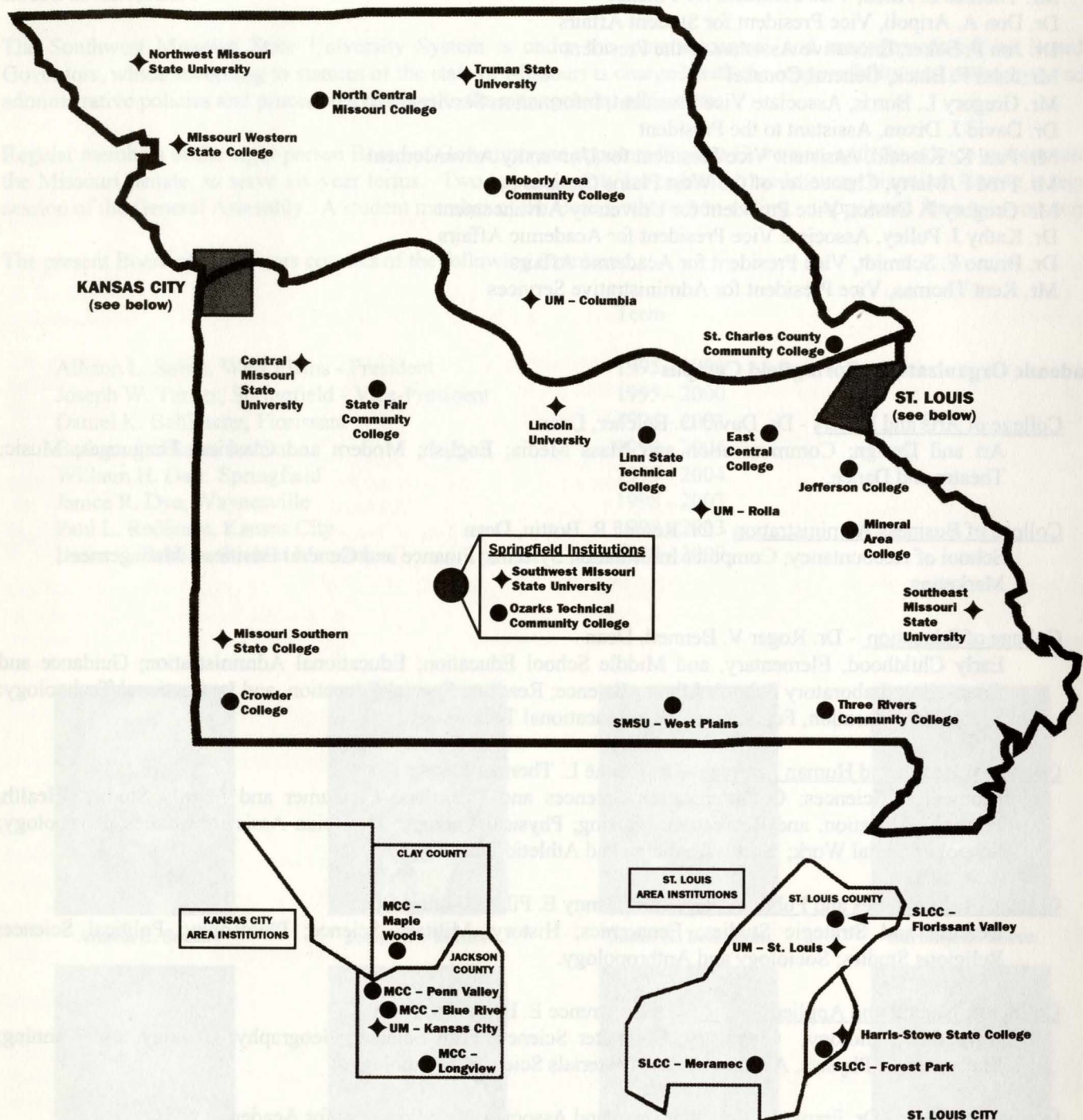
Graduate College - Dr. Frank A. Einhellig, Dean and Associate Vice President for Academic Affairs

University College - Dr. Curtis P. Lawrence, Dean

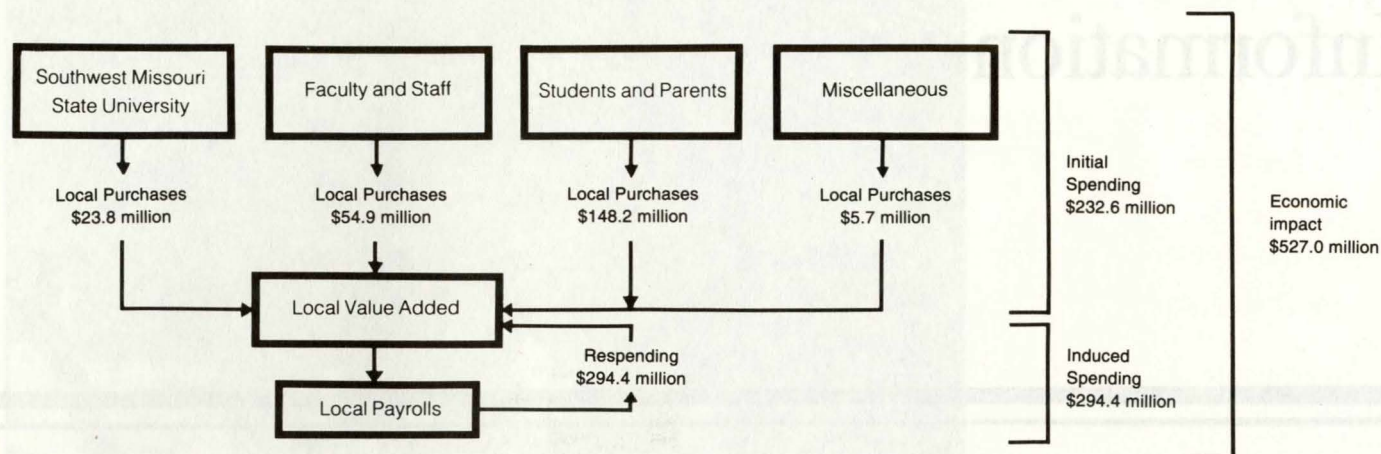
College of Continuing Education and the Extended University - Dr. J. Ronald Fairbairn, Dean

Library Services - Ms. Karen L. Horny, Dean

MISSOURI STATE MAP WITH PUBLIC COLLEGES AND UNIVERSITIES



ECONOMIC IMPACT STATEMENT (July 1994)



The University exerts a great influence on the Springfield-Greene County economy while providing instruction, research, and public service. In an economic impact study performed in the summer of 1994, it was estimated that SMSU, its students, employees, and related groups spent approximately \$232.6 million within Greene County during the 1993-94 academic year. When the individuals and businesses who received those dollars re-spent a fraction of them on other locally produced goods, indirect effects of the university's spending occurred. These indirect effects resulted in "multiplier effects" that eventually caused the university's total impact on the local economy to approach \$527 million, or \$1.44 million on a typical day. In general, a multiplier of 2.27 was used to estimate the effect of most of the dollars spent.

The economic activity stimulated by SMSU was estimated to support 17,188 full-time jobs. On average, this represented 95 jobs per 100 students. It was reported that SMSU students injected \$139.5 million of new spending into the local economy. Results of a survey of SMSU students and employees regarding their spending habits and favorite places to shop indicated that students and their immediate families spent more than \$15.6 million annually for groceries, and \$18.6 million for fast food, pizza and other meals prepared by restaurants. University employees and their families spent \$8.3 million for groceries and \$5.1 million at local restaurants.

SMSU's total operations budget and capital outlays for the fiscal year beginning July 1, 1994, were anticipated to amount to \$45.5 million, not including payroll costs. This figure included spending for things such as utilities, office supplies, and other items needed to keep the university running on a day-to-day basis; new construction projects; and maintenance on existing plant and equipment.

SMSU ranks among Springfield's largest employers. In fall 1993 the University had 1,601 regular full-time employees, 216 part-time employees in regular budgeted positions, and 4,333 student workers who typically work only a few hours a week.

Source: Wyrick, Thomas L. and Cox, Larry G. *The Impact of Southwest Missouri State University on the Springfield-Greene County Economy, 1994*. Department of Economics, Southwest Missouri State University, July, 1994.

Student Information

HIGHLIGHTS

- The fall 1999 enrollment headcount on the Springfield campus increased by 594 from the prior year.
- The enrollment of 17,388 students included 966 minority and 491 non-resident aliens.
- Students from all of Missouri's 114 counties were in attendance on the Springfield campus during the fall semester. Thirty counties contributed 100 or more residents.
- In addition to Missouri, 48 states and 81 countries were represented in the fall enrollment.
- The basic fee for an undergraduate credit hour was \$101 in the 1999-2000 academic year.
- Of the \$69.5 million in financial aid awarded to SMSU students at the Springfield campus in FY99, 48 percent was based on need. Loans have accounted for over half the financial aid awarded for the past five years.
- The College of Business Administration had the most majors, 3,787, followed by the College of Health and Human Services with 2,479.

Public Four-Year

Public Two-Year



FALL HEADCOUNT ENROLLMENT SPRINGFIELD CAMPUS

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Undergraduate										
Full-Time Male	6860	6740	6585	6192	5812	5299	5161	5087	5304	5390
Full-Time Female	7505	7489	7286	6939	6471	6215	6132	6144	6223	6374
Part-Time Male	1555	1651	1584	1534	1500	1373	1306	1335	1130	1192
Part-Time Female	2037	2061	1975	1840	1794	1679	1710	1706	1410	1559
Total Undergraduate	17957	17941	17430	16505	15577	14566	14309	14272	14067	14515
Graduate										
Full-Time Male	106	130	158	150	195	195	214	247	304	328
Full-Time Female	129	164	194	212	248	253	297	328	411	455
Part-Time Male	336	368	358	390	344	401	426	487	631	663
Part-Time Female	952	901	862	903	946	1024	1118	1134	1381	1427
Total Graduate	1523	1563	1572	1655	1733	1873	2055	2196	2727	2873
Total	19480	19504	19002	18160	17310	16439	16364	16468	16794	17388

Note: Includes Off-Campus

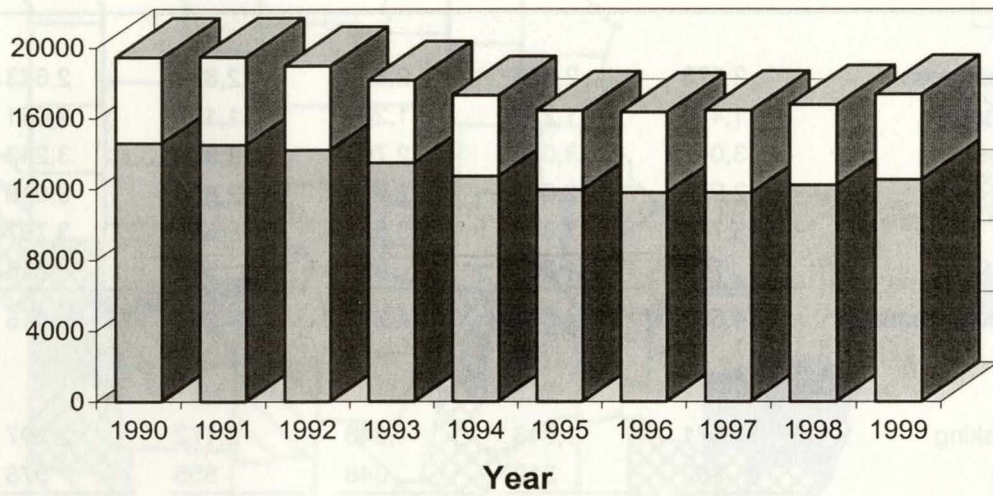
Source: HEGIS 2300-2.3A and IPEDS EF1

FALL ENROLLMENT BY ETHNIC CATEGORY AND SEX SPRINGFIELD CAMPUS

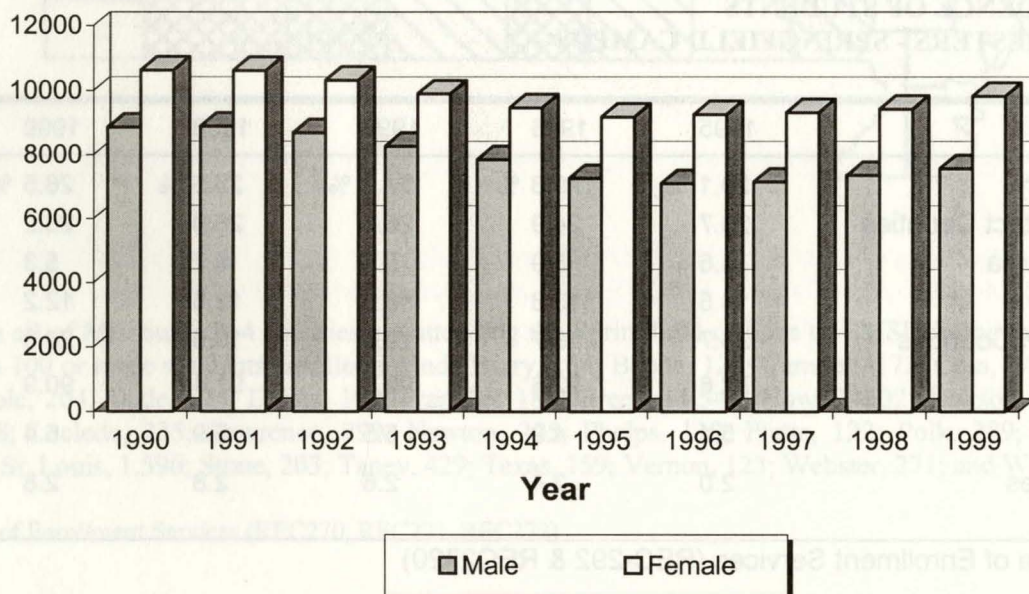
	1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F
Undergraduate										
White, Non-Hispanic	6019	7162	5778	7054	5708	7047	5681	6792	5745	7063
Black, Non-Hispanic	177	208	161	188	158	187	139	172	170	167
Hispanic	60	71	65	73	74	77	72	107	68	96
Asian/Pacific Islander	102	79	102	98	88	102	86	107	90	88
Amer. Indian/Alask. Nat.	47	51	56	80	61	89	77	94	82	92
Non-Resident Alien	120	134	161	160	180	148	181	150	198	145
Race/Ethnicity Unknown	147	189	144	189	153	200	198	211	229	282
Total Undergraduate	6672	7894	6467	7842	6422	7850	6434	7633	6582	7933
Graduate										
White, Non-Hispanic	508	1140	510	1257	618	1319	794	1606	829	1688
Black, Non-Hispanic	7	7	7	7	6	8	11	13	15	18
Hispanic	4	5	5	5	6	3	6	7	8	9
Asian/Pacific Islander	7	9	7	4	8	10	11	16	13	17
Amer. Indian/Alask. Nat.	-	6	7	6	7	10	9	13	12	20
Non-Resident Alien	41	44	63	58	68	63	69	72	78	70
Race/Ethnicity Unknown	29	66	41	78	21	49	35	65	36	60
Total Graduate	596	1277	640	1415	734	1462	935	1792	991	1882
Grand Totals	7268	9171	7107	9257	7156	9312	7369	9425	7573	9815

Source: IPEDS EF1

FALL ENROLLMENT BY ENROLLMENT STATUS SPRINGFIELD CAMPUS



FALL ENROLLMENT BY GENDER SPRINGFIELD CAMPUS



HEADCOUNT ENROLLMENT BY CLASS IN FALL SEMESTERS - SPRINGFIELD CAMPUS

	1995	1996	1997	1998	1999
Undergraduates					
Entering Freshmen	2,573	2,554	2,818	2,838	2,673
Other Freshmen	1,410	1,218	1,209	1,179	1,061
Sophomores	3,040	3,020	2,795	2,982	3,243
Juniors	2,978	2,862	2,916	2,852	3,015
Seniors	3,771	3,818	3,654	3,639	3,707
Unclassified	794	837	880	577	816
Total Undergraduates	14,566	14,309	14,272	14,067	14,515
Graduates					
Degree-Seeking	1,571	1,743	1,848	2,172	2,297
Undeclared	302	312	348	555	576
Total Graduates	1,873	2,055	2,196	2,727	2,873
Grand Total	16,439	16,364	16,468	16,794	17,388

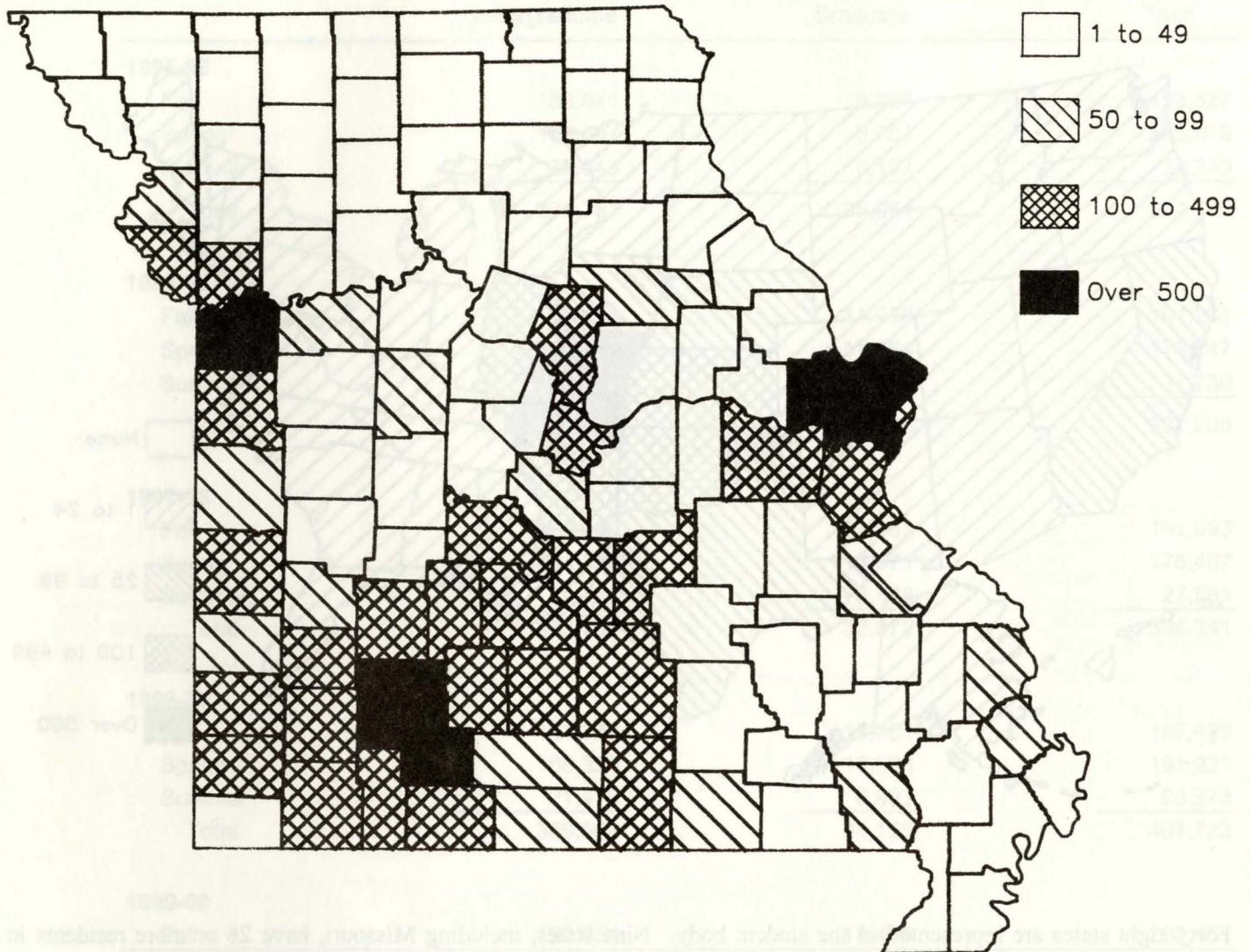
Source: IPEDS EF1

LEGAL RESIDENCE OF STUDENTS IN FALL SEMESTERS - SPRINGFIELD CAMPUS

	1995	1996	1997	1998	1999
Greene County	29.1 %	29.3 %	27.7 %	26.5 %	26.5 %
Other SW District Counties	23.7	24.9	26.1	26.9	26.2
Kansas City Area	4.6	5.9	5.5	5.7	5.3
St. Louis Area	14.5	13.8	13.2	12.5	12.2
Other Missouri Counties	20.7	18.7	19.5	19.9	20.8
Total Missouri	92.6	92.6	92.0	91.4	90.9
Other States	5.4	4.9	5.5	5.9	6.4
Other Countries	2.0	2.4	2.6	2.8	2.8

Source: Office of Enrollment Services (REC-292 & REC2720)

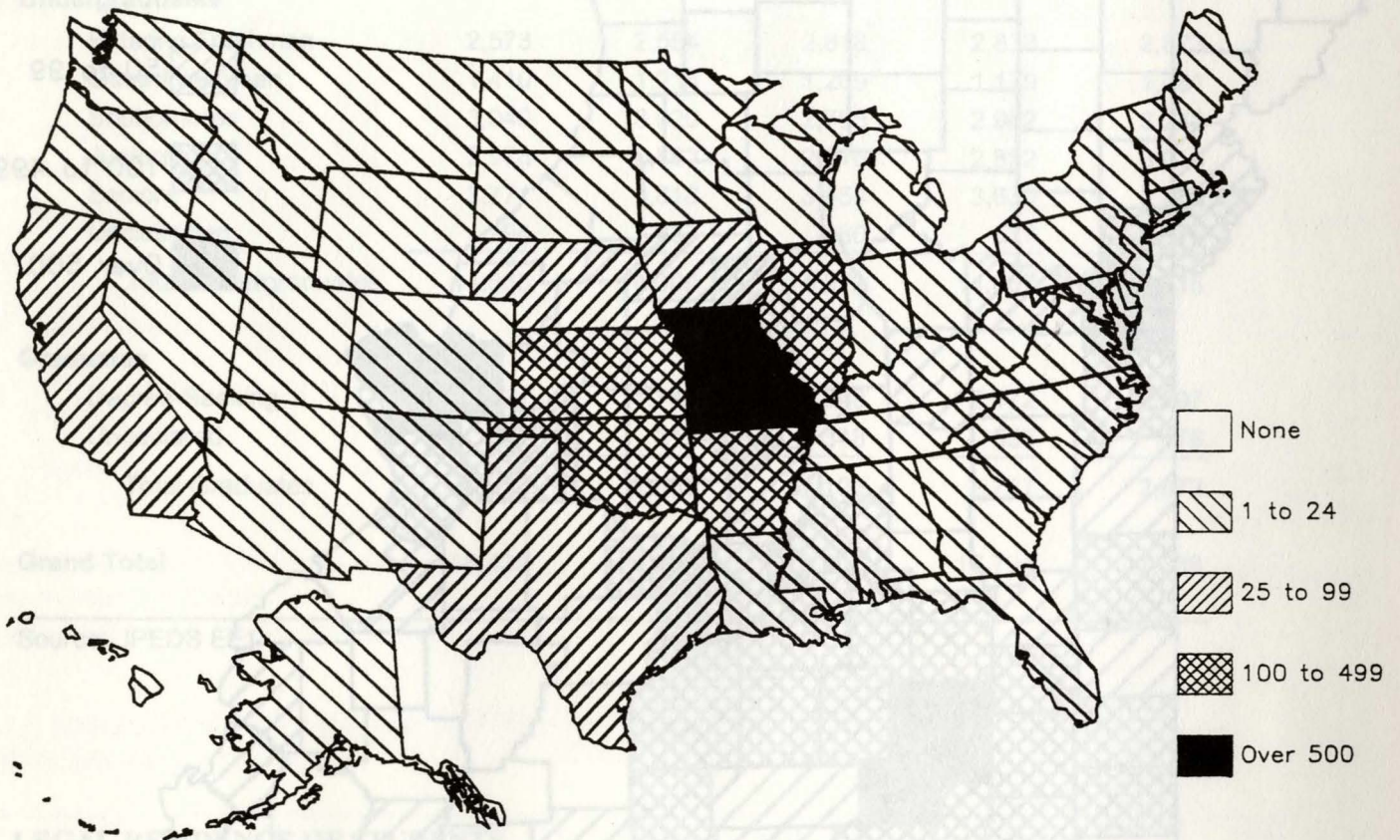
ENROLLMENT BY COUNTY OF RESIDENCE, FALL 1999



Students from all of Missouri's 114 counties are attending the Springfield campus of SMSU in the fall semester, 1999. Counties with 100 or more residents enrolled include Barry, 164; Boone, 128; Camden, 172; Cass, 147; Christian, 825; Clay, 212; Cole, 204; Dade, 124; Dallas, 109; Franklin, 188; Greene, 4,541; Howell, 302; Jackson, 724; Jasper, 394; Jefferson, 258; Laclede, 235; Lawrence, 299; Newton, 205; Phelps, 119; Platte, 122; Polk, 289; Pulaski, 142; St. Charles, 569; St. Louis, 1,596; Stone, 203; Taney, 429; Texas, 159; Vernon, 123; Webster, 271; and Wright, 177.

Source: Office of Enrollment Services (REC270, REC271, REC272)

ENROLLMENT BY STATE OF RESIDENCE, FALL 1999



Forty-eight states are represented in the student body. Nine states, including Missouri, have 26 or more residents in attendance.

In addition, over 476 foreign students from 81 countries are in attendance at SMSU. These students come from all parts of the world with 264 from Asia; 78 from North, Central, and South America; 73 from Africa; and 61 from Europe. Thailand has the largest representation with 35 students.

Source: Office of Enrollment Services (REC270, REC271, REC272)

**CREDIT HOUR PRODUCTION BY STUDENT LEVEL
BY SEMESTER - SPRINGFIELD CAMPUS**

	Undergraduate	Graduate	Total
1995-96			
Fall	183,841	9,986	193,827
Spring	165,897	9,781	175,678
Summer	<u>22,043</u>	<u>6,197</u>	<u>28,240</u>
Total	371,781	25,964	397,745
1996-97			
Fall	180,173	11,058	191,231
Spring	162,083	11,164	173,247
Summer	<u>21,226</u>	<u>6,504</u>	<u>27,730</u>
Total	363,482	28,726	392,208
1997-98			
Fall	179,630	12,363	191,993
Spring	164,396	12,071	176,467
Summer	<u>19,743</u>	<u>8,138</u>	<u>27,881</u>
Total	363,769	32,572	396,341
1998-99			
Fall	181,770	15,659	197,429
Spring	166,328	15,593	181,921
Summer	<u>21,470</u>	<u>6,903</u>	<u>28,373</u>
Total	369,568	38,155	407,723
1999-00			
Fall	<u>190,051</u>	<u>13,400</u>	<u>203,451</u>

Source: MDHE 15

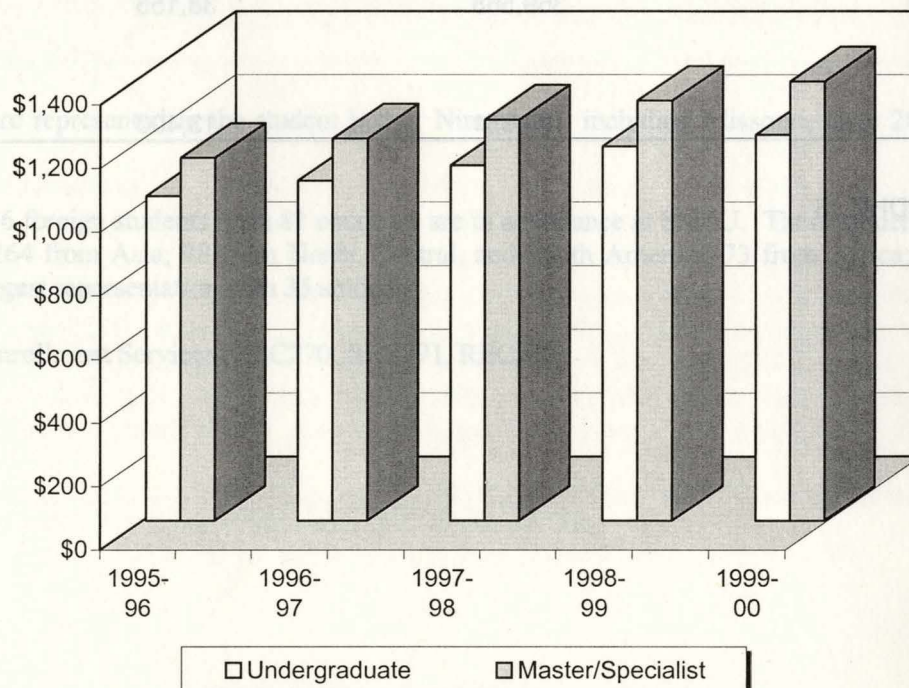
SCHEDULE OF BASIC FEES - SPRINGFIELD CAMPUS

		1995-96	1996-97	1997-98	1998-99	1999-00
Full-Time Cost Per Semester						
Resident						
Undergraduate	(12 hrs.)	\$1,020	\$1,068	\$1,116	\$1,176	\$1,212
Master/Specialist	(12 hrs.)	\$1,140	\$1,200	\$1,260	\$1,320	\$1,380
Nonresident						
Undergraduate	(12 hrs.)	\$2,040	\$2,136	\$2,232	\$2,352	\$2,424
Master/Specialist	(12 hrs.)	\$2,280	\$2,400	\$2,520	\$2,640	\$2,760
Part-Time Cost Per Hour						
Resident						
Undergraduate		\$85	\$89	\$93	\$98	\$101
Master/Specialist		\$95	\$100	\$105	\$110	\$115
Doctoral					\$163	\$168
Nonresident*						
Undergraduate		\$170	\$178	\$186	\$196	\$202
Master/Specialist		\$190	\$200	\$210	\$220	\$230
Doctoral					\$326	\$505

Source: University Bulletin

* Non-Missouri residents will be assessed resident student rates when enrolling in fewer than four hours for each semester

RESIDENT FEES PER SEMESTER



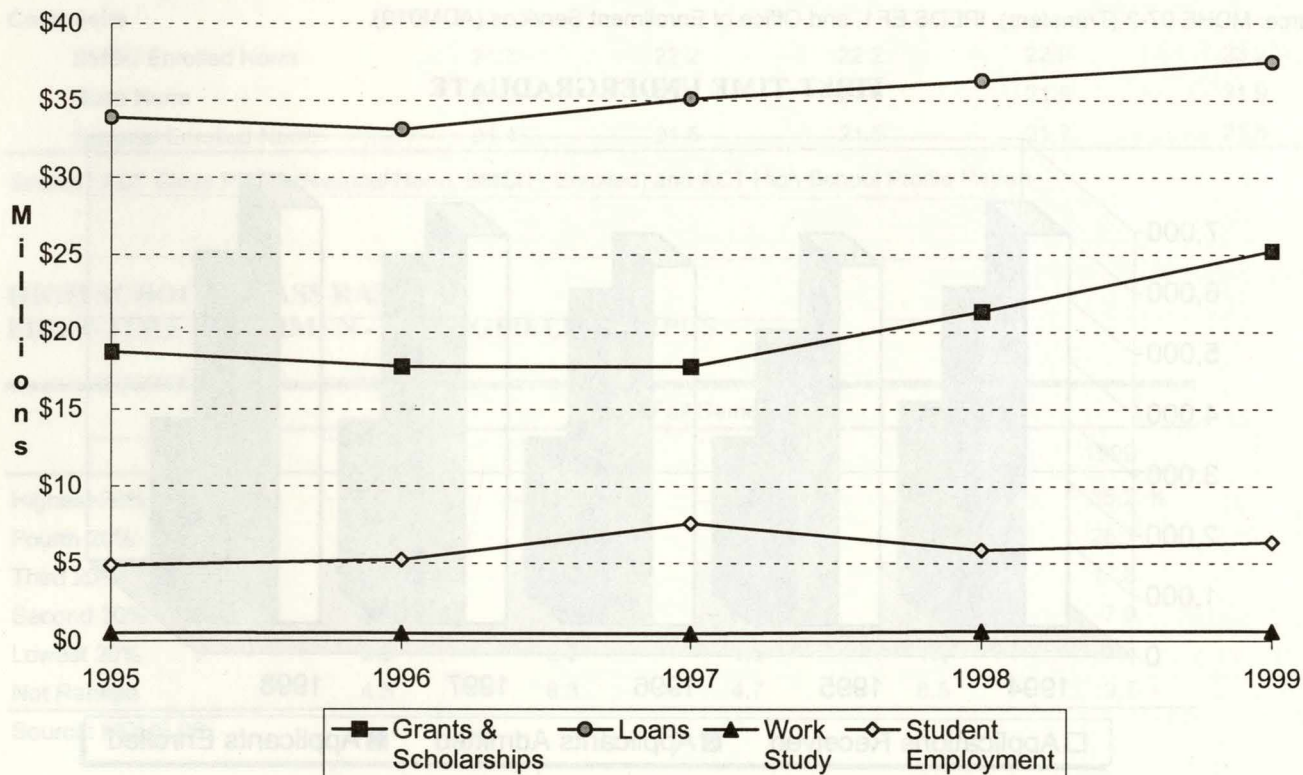
STUDENT FINANCIAL AID

Fiscal Year	Grants & Scholarships	Loans	Work Study	Student Employment	Total	% of Total Based on Need
Financial Aid Granted						
1995	18,720,425	33,892,542	520,519	4,840,752	57,974,238	65.4
1996 *	17,776,191	33,106,894	466,819	5,215,178	56,565,082	62.3
1997 *	17,783,680	35,093,158	463,952	7,591,735	60,932,525	57.7
1998 *	21,315,968	36,285,617	626,715	5,846,281	64,074,581	53.1
1999 *	25,216,159	37,472,168	600,266	6,348,635	69,637,228	48.3
Students Served						
1995	14,777	12,862	562	3,101	31,302	62.2
1996 *	13,370	12,492	450	3,024	29,336	56.7
1997 *	13,497	13,009	474	2,980	29,960	52.9
1998 *	16,106	12,729	444	3,127	32,406	50.5
1999 *	17,499	13,255	463	3,157	34,374	42.4

Source: MDHE 14

* Springfield campus only

FINANCIAL AID GRANTED BY CATEGORY

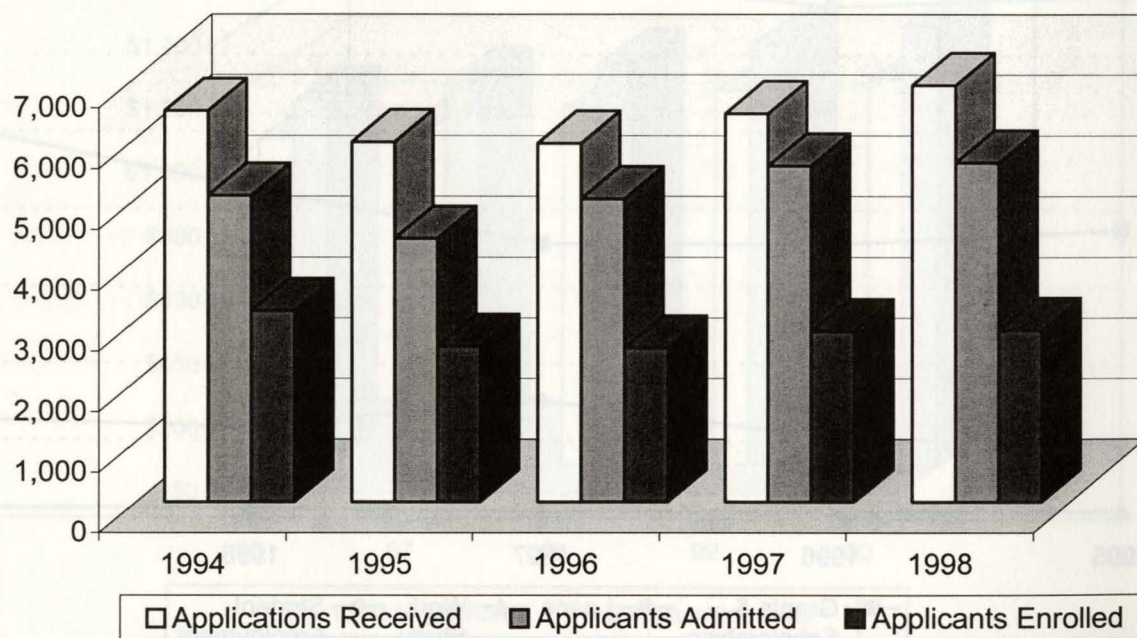


ADMISSIONS SUMMARY IN FALL SEMESTERS - SPRINGFIELD CAMPUS

Student Category	No. of Applicants	No. Accepted	Percent of Applicants Accepted	No. of Actual Enrollments	Percent of Accepted Applicants Enrolled
First-Time Undergraduate					
1995	5,939	4,348	73.2	2,573	59.2
1996	5,917	5,002	84.5	2,544	50.9
1997	6,405	5,543	86.5	2,818	50.8
1998	6,874	5,594	81.4	2,838	50.7
1999	6,586	5,214	79.2	2,673	51.3
Transfer Undergraduate					
1995	1,432	1,106	77.2	791	71.5
1996	1,482	1,215	82.0	893	73.5
1997	1,394	1,167	83.7	827	70.9
1998	1,630	1,344	82.5	933	69.4
1999	1,640	1,181	72.0	940	79.6
Graduate					
1995	818	565	69.1	299	52.2
1996	918	682	74.3	363	53.2
1997	874	673	77.0	405	60.2
1998	946	732	77.4	411	56.1
1999	863	571	66.2	560	98.1

Source: MDHE 07-2 (Transfers), IPEDS EF1, and Office of Enrollment Services (ADM010).

FIRST-TIME UNDERGRADUATE



ACT STANDARD SCORES FOR FRESHMAN - SPRINGFIELD CAMPUS

	1994-95	1995-96	1996-97	1997-98	1998-99
	N=2772	N=2465	N=2418	N=2541	N=2609
English					
SMSU Enrolled Norm	21.6	22.1	22.1	22.8	23.2
State Norm	20.7	20.9	21.1	21.1	21.6
National Enrolled Norm	21.0	21.1	21.1	21.2	21.3
Mathematics					
SMSU Enrolled Norm	20.3	20.9	20.9	21.9	22.1
State Norm	20.2	20.4	20.5	20.9	21.3
National Enrolled Norm	20.7	20.8	20.7	21.2	21.4
Reading					
SMSU Enrolled Norm	22.6	23.1	23.0	23.5	23.9
State Norm	21.8	21.9	22.1	22.0	22.4
National Enrolled Norm	22.0	22.1	22.0	22.2	22.2
Science Reasoning					
SMSU Enrolled Norm	21.7	22.1	22.2	22.7	23.0
State Norm	21.3	21.4	21.6	21.6	21.9
National Enrolled Norm	21.5	21.6	21.6	21.7	21.7
Composite					
SMSU Enrolled Norm	21.7	22.2	22.2	22.9	23.2
State Norm	21.2	21.3	21.4	21.5	21.9
National Enrolled Norm	21.4	21.5	21.5	21.7	21.8

Source: ACT Class Profile (National Norm, SMSU - Enrolled) and ACT High School Profile Report

HIGH SCHOOL CLASS RANK OF FIRST-TIME FRESHMEN - SPRINGFIELD CAMPUS

	Fall Semesters				
	1995	1996	1997	1998	1999
Highest 20%	32.6 %	30.2 %	35.6 %	35.9 %	35.2 %
Fourth 20%	28.9	28.7	29.0	28.8	28.7
Third 20%	23.5	21.9	20.1	18.7	17.8
Second 20%	9.6	10.6	9.0	6.6	7.0
Lowest 20%	0.9	2.3	1.6	1.5	1.6
Not Ranked	4.5	6.3	4.7	8.5	9.7

Source: MDHE 06

**CUMULATIVE GPA BY STUDENT CLASS
IN FALL SEMESTERS - SPRINGFIELD CAMPUS**

	Freshman	Sophomore	Junior	Senior	Special	Total Under-graduate	Graduate
1994	2.32	2.64	2.70	2.96	3.06	2.85	3.73
1995	2.42	2.70	2.80	2.96	2.97	2.87	3.74
1996	2.42	2.71	2.83	2.95	2.99	2.88	3.75
1997	2.50	2.75	2.82	2.98	3.00	2.90	3.74
1998	2.54	2.77	2.84	3.00	3.12	2.91	3.75

Source: Office of Enrollment Services (GRA-253)

**PERCENTAGE DISTRIBUTION OF GRADES
IN FALL SEMESTERS - SPRINGFIELD CAMPUS**

	1994	1995	1996	1997	1998
A (Excellent)	30.8%	33.1%	34.1%	34.9%	36.6%
B (Superior)	28.0	27.7	27.0	27.0	27.7
C (Satisfactory)	17.8	16.8	16.6	16.3	15.8
D (Minimum Passing)	5.8	5.5	5.2	5.1	4.9
F (Unsatisfactory)	5.4	4.8	5.2	4.7	4.3
I (Incomplete)	1.0	1.1	1.3	1.2	1.4
N (Drop)	10.8	10.8	10.1	9.8	8.9
V (Audit)	0.3	0.3	0.3	0.2	0.2
Z (Deferred - grad.)	0.1	0.2	0.2	0.2	0.2
Total	100.0	100.0	100.0	100.0	100.0

Source: Office of Enrollment Services (GRA-250)

**NUMBER OF DEPARTMENTAL MAJORS BY COLLEGE
FALL SEMESTERS, 1998 AND 1999
SPRINGFIELD CAMPUS**

College & Department	1998	1999	College & Department	1998	1999
Arts & Letters			School of Social Work	226	263
Art & Design	422	472	Sports Med. & Athl. Training	68	65
Communication & Mass Media	652	723	Gerontology Program	33	35
English	351	382	Total	2,584	2,479
Modern & Classical Languages	54	69			
Music	362	322	Humanities & Public Affairs		
Theatre & Dance	219	211	Defense & Strategic Studies	30	41
Total	2,060	2,179	Economics	30	21
Business Administration			History	233	258
School of Accountancy	547	498	Philosophy	29	24
Computer Info. Systems	805	949	Political Science	207	214
Finance & Gen. Business	802	891	Religious Studies	67	67
Management	581	669	Sociology & Anthropology	207	254
Marketing	517	530	Antiquities Program	21	15
M.B.A.	195	250	Total	824	894
Total	3,447	3,787	Natural & Applied Sciences		
Education			Agriculture	447	436
Early Ch., Elem., & Mid. Sch.	1,147	1,178	Biology	503	503
Educational Administration	335	335	Chemistry	104	114
Guidance & Counseling	276	312	Computer Science	260	246
Reading, Spec. Ed., & Inst. Tech.	179	203	Geog., Geology & Planning	188	166
Sec. Ed., Fndtns, & Ed. Tech.	101	113	Fruit Science	1	1
Total	2,038	2,141	Mathematics	152	145
Health & Human Services			Physics, Astron., & Mat. Sci.	89	85
Biomedical Sciences	273	286	Technology	299	274
Commun. Sci. & Disorders	265	210	M.N.A.S.	14	21
Consumer & Family Studies	539	508	Total	2,057	1,991
Health, P.E. & Recreation	386	371	University College		
Nursing	169	123		15	18
Physical Therapy	-	-	Nondegree & Unclass. Grad.	882	964
Physician Asst. Studies	-	-	Undeclared Undergrad.	2,887	2,935
Psychology	625	618	Grand Total	16,794	17,388

Source: Office of Institutional Research (EARL 9038 and EARL 9274)

Degree Programs and Degrees Conferred

HIGHLIGHTS

- The University offers baccalaureate degrees in 87 disciplines and master's degrees in 37 disciplines. An educational specialist degree is also offered in Educational Administration.
- Majors may be selected from a total of 105 different program areas. The University also provides pre-professional programs for students planning to enter fields such as dentistry, engineering, journalism, law, medicine, and theology.
- Five new programs were approved for 1999-2000. They are a B.A., B.S. in Crime and Society, M.S. in Administrative Studies, M.P.T. in Physical Therapy, M.S. in Physician Assistant Studies, and M.P.H. in Public Health.
- 2,640 degrees were conferred in FY99.

**CURRENT DEGREE PROGRAMS--SPRINGFIELD CAMPUS
1999-00**

Program Name	Degree
Accounting	BS,MAcc
Administrative Studies	MS
Agricultural Business	BS
Agriculture Education	BSEd
Agronomy	BS
Animal Science	BS
Anthropology	BA, BS
Antiquities	BA
Art	BFA
Art and Design	BA, BSEd
Biology	BA, BS, MS
Business Administration	MBA
Business Education	BSEd
Cartographic Sciences	BS
Cell and Molecular Biology	BS, MS
Chemistry	BS, MS
Child and Family Development	BS
Clothing, Textiles, and Merchandising	BS
Communication	BA, BS, MA
Communication Sciences and Disorders	BS, MS
Community & Regional Planning	BS
Computer Information Systems	BS, MS
Computer Science	BS
Construction Management Technology	BS
Crime and Society	BA, BS
Dance	BFA
Defense and Strategic Studies	MS
Design	BFA
Dietetics	BS
Early Childhood Education	BSEd
Drafting and Design Technology	BS
Economics	BA, BS
Educational Administration	MSEd, EdS
Electronic Arts	BS
Electronics Technology	BS
Elementary Education	BSEd, MSEd
Engineering Physics	BS
English	BA, BSEd, MA
Entertainment Management	BS
Finance	BS
French	BA, BS, BSEd
General Agriculture	BS
General Business	BS
Geography	BA, BS
Geology	BS
German	BA, BS, BSEd
Gerontology	BS
Guidance and Counseling	MS
Health Administration	MHA
Health Promotion and Wellness Management	MS
History	BA, BSEd, MA
Horticulture	BS
Hospitality and Restaurant Administration	BS

Program Name	Degree
Housing and Interior Design	BS
Industrial Technology	BAS, BSEd
Industrial Management	BS
Insurance and Risk Management	BS
International Affairs and Administration	MIAA
Journalism	BS
Latin	BA, BSEd
Management	BS
Marketing	BS
Mass Media	BA, BS
Materials Science	MS
Mathematics	BA, BS, BSEd, MS
Medical Technology	BS
Middle School Education	BSEd
Music	BA, BM, BSEd, MM
Musical Theatre	BFA
Natural and Applied Science	MNAS
Nurse Anesthesia	MS
Nursing	BSN, MSN
Philosophy	BA
Physical Education	BSEd
Physical Therapy	MPT
Physician Assistant Studies	MS
Physics	BS
Plant Science	MS
Political Science	BA, BS
Professional Writing	BA, BS
Psychology	BA, BS, MS
Public Administration	BA, BS, MPA
Public Health	MPH
Radiography	BS
Reading	MSEd
Recreation and Leisure Studies	BS
Religious Studies	BA, MA
Resource Planning	MS
Respiratory Therapy	BS
Secondary Education	MSEd
Social Work	BSW, MSW
Sociology	BA, BS
Spanish	BA, BS, BSEd
Special Education - Cross Categorical	BSEd
Special Education	MSEd
Speech and Theater	BSEd
Sports Medicine and Athletic Training	BS
Technical Management	BS
Theater	BA, BFA, MA
Unified Science-Biology	BSEd
Unified Science-Chemistry	BSEd
Unified Science-Earth Science	BSEd
Unified Science-Physics	BSEd
Vocational Family and Consumer Sciences	BSEd
Wildlife Conservation and Management	BS
Writing	MA

Source: Undergraduate Catalog and Graduate Catalog

DEGREES CURRENTLY OFFERED – SPRINGFIELD CAMPUS

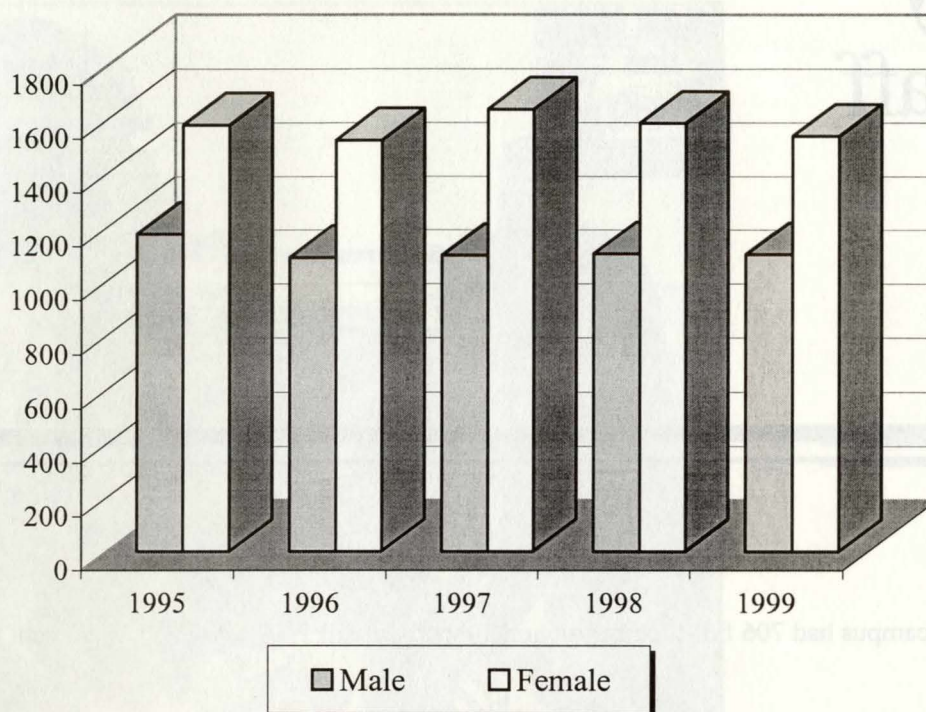
AS	Associate of Science
BA	Bachelor of Arts
BAS	Bachelor of Applied Science
BFA	Bachelor of Fine Arts
BM	Bachelor of Music
BS	Bachelor of Science
BSEd	Bachelor of Science in Education
BSN	Bachelor of Science in Nursing
BSW	Bachelor of Social Work
MA	Master of Arts
MAcc	Master of Accountancy
MBA	Master of Business Administration
MHA	Master of Health Administration
MIAA	Master of International Affairs and Administration
MM	Master of Music
MNAS	Master of Natural and Applied Science
MPA	Master of Public Administration
MPH	Master of Public Health
MS	Master of Science
MSEd	Master of Science in Education
MSN	Master of Science in Nursing
MSW	Master of Social Work
EdS	Educational Specialist

NUMBER OF DEGREES CONFERRED SPRINGFIELD CAMPUS

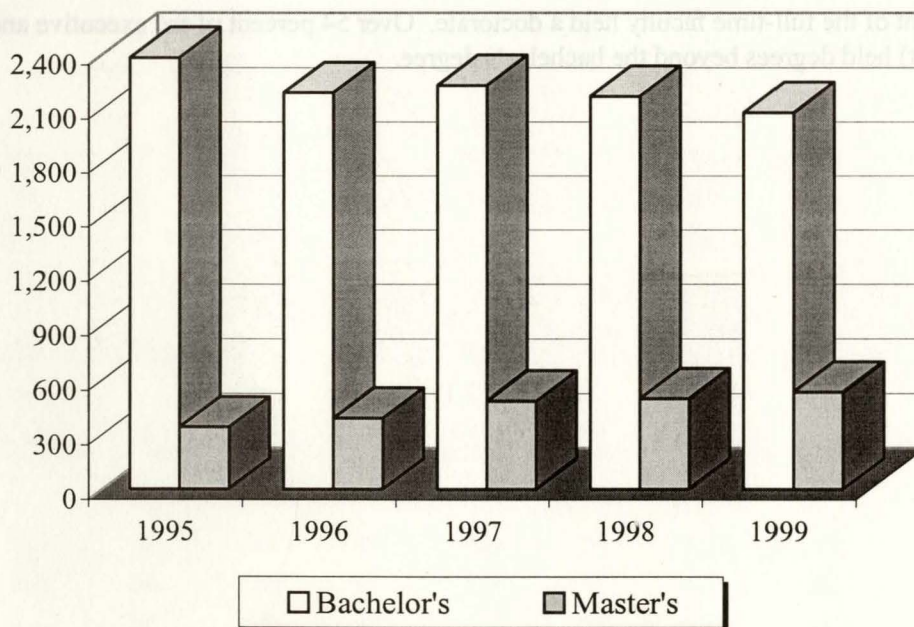
Fiscal Year	By Level				By Gender		Total Degrees
	Associate	Bachelor's	Master's	Specialist	Male	Female	
1995	3	2,382	342	32	1,176	1,583	2,759
1996	2	2,189	392	31	1,088	1,526	2,614
1997	0	2,228	486	22	1,096	1,640	2,736
1998	0	2,169	499	22	1,102	1,588	2,690
1999	0	2,079	534	27	1,099	1,541	2,640

Source: IPEDS-C1

DEGREES CONFERRED BY GENDER



DEGREES CONFERRED BY LEVEL

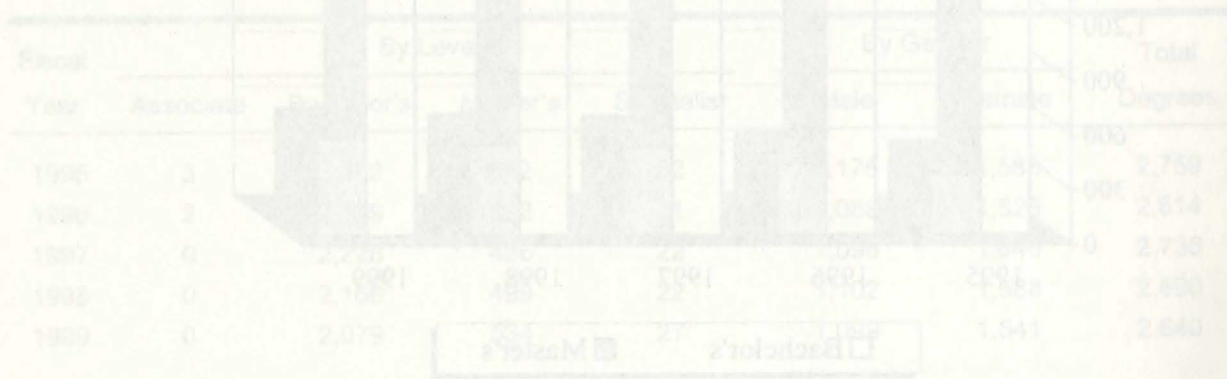


Faculty and Staff

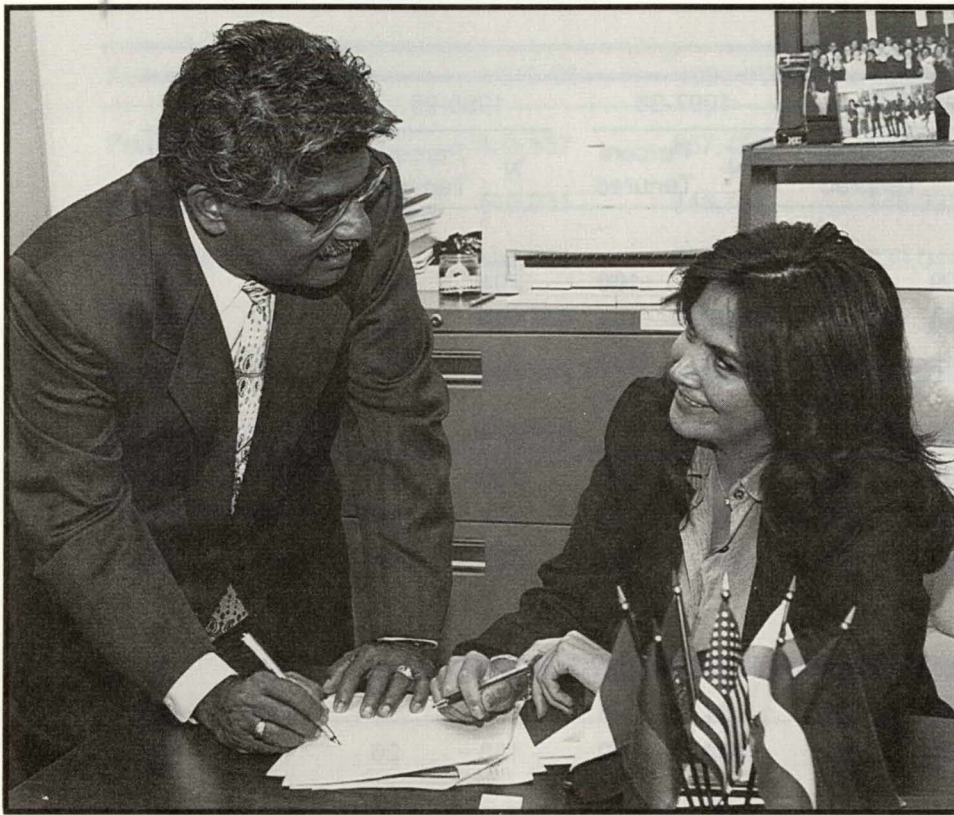
HIGHLIGHTS

- The Springfield campus had 706 full-time instructional faculty in fall 1999, of which 35 percent was female and 65 percent tenured.
- The average salary of all nine-month instructional staff for 1999-2000 was \$48,889.
- The University had 1,861 full-time employees, and another 661 working part-time in 1999-2000. Thirty-eight percent of the full-time staff was classified as instruction/research.
- In 1999, 75 percent of the full-time faculty held a doctorate. Over 54 percent of the executive and professional staff (specialist/support) held degrees beyond the bachelor's degree.

NUMBER OF DEGREES CONFERRED
SPRINGFIELD CAMPUS



Source: IPEDS-01



Faculty by Rank, Gender and Term Status									
Rank	Men	Women	Total	Men	Women	Total	Men	Women	Total
Full-Time Instructional Faculty	15	20	35	12	18	30	10	15	25
Part-Time Instructional Faculty	10	15	25	8	12	20	5	10	15
Administrative	5	10	15	3	7	10	2	5	7
Other	2	3	5	1	2	3	1	2	3
Total	32	48	80	23	27	50	18	24	42

Faculty by Rank, Gender and Term Status									
Rank	Men	Women	Total	Men	Women	Total	Men	Women	Total
Full-Time Instructional Faculty	15	20	35	12	18	30	10	15	25
Part-Time Instructional Faculty	10	15	25	8	12	20	5	10	15
Administrative	5	10	15	3	7	10	2	5	7
Other	2	3	5	1	2	3	1	2	3
Total	32	48	80	23	27	50	18	24	42

**FULL-TIME INSTRUCTIONAL FACULTY
BY RANK, GENDER, AND TENURE STATUS
SPRINGFIELD CAMPUS**

Rank	1995-96		1996-97		1997-98		1998-99		1999-00	
	N	Percent Tenured	N	Percent Tenured	N	Percent Tenured	N	Percent Tenured	N	Percent Tenured
Professor										
Men	209	100	209	100	206	100	201	100	203	100
Women	38	97	36	97	37	100	39	100	42	100
Total	247	100	245	100	243	100	240	100	245	100
Assoc. Prof.										
Men	125	98	135	96	141	96	133	95	125	97
Women	44	95	48	100	50	98	54	96	55	96
Total	169	98	183	97	191	96	187	95	180	97
Asst. Prof.										
Men	90	36	90	33	88	32	85	33	92	28
Women	77	31	78	28	84	26	83	18	83	22
Total	167	32	168	31	172	29	168	26	175	25
Instructor										
Men	15	20	13	23	12	33	6	50	4	75
Women	20	20	19	21	17	35	17	29	15	33
Total	35	20	32	22	29	34	23	35	19	42
Lecturer										
Men	8	-	7	-	10	-	17	-	25	-
Women	13	-	16	-	17	-	46	-	47	-
Total	21	-	23	-	27	-	63	-	72	-
Other										
Men	7	57	9	44	9	44	11	36	13	31
Women	-	-	1	-	2	-	2	-	2	-
Total	7	57	10	40	11	40	13	31	15	27
Total										
Men	454	82	463	81	466	81	453	80	462	77
Women	192	56	198	55	207	54	241	46	244	48
Total	646	74	661	73	673	73	694	68	706	67

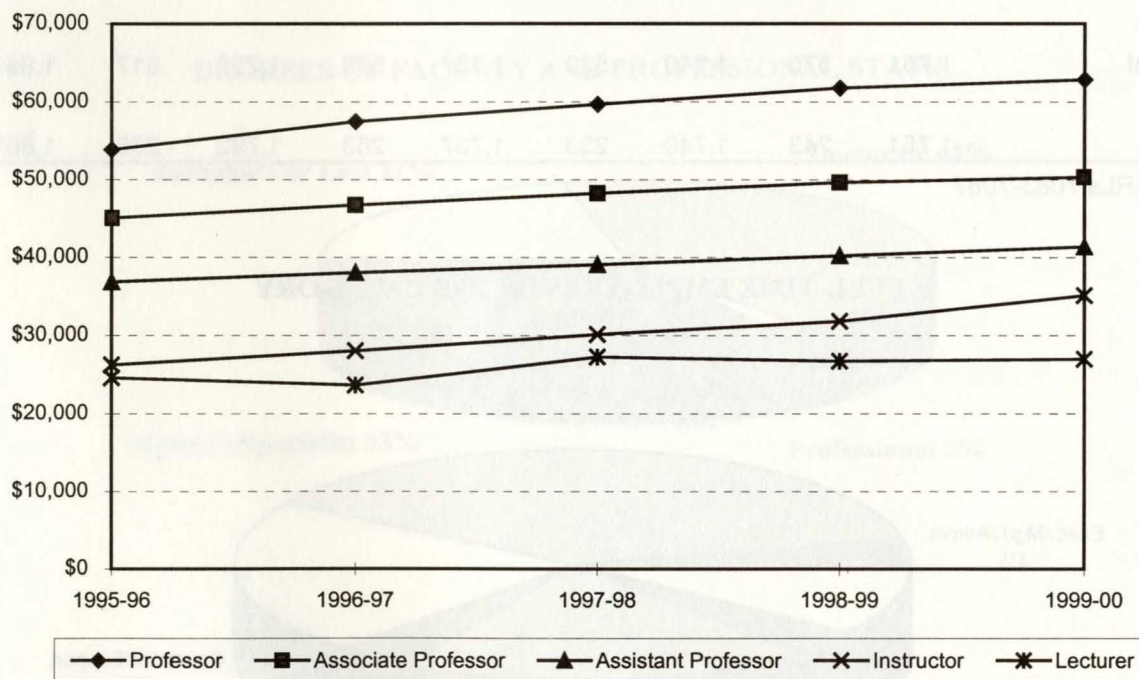
Source: IPEDS-SA

AVERAGE SALARY OF NINE-MONTH INSTRUCTIONAL STAFF BY RANK

Academic Rank	1995-96	1996-97	1997-98	1998-99	1999-00
Professor	\$53,857	\$57,450	\$59,652	\$61,752	\$62,822
Associate Professor	\$45,031	\$46,718	\$48,232	\$49,619	\$50,312
Assistant Professor	\$36,808	\$38,008	\$39,044	\$40,173	\$41,332
Instructor	\$26,265	\$28,051	\$30,138	\$31,830	\$35,106
Lecturer	\$24,601	\$23,662	\$27,270	\$26,748	\$26,964
All Ranks Combined	\$43,973	\$46,138	\$47,869	\$48,220	\$48,889

Source: IPEDS-SA
Springfield campus only

AVERAGE SALARY BY RANK AND YEAR

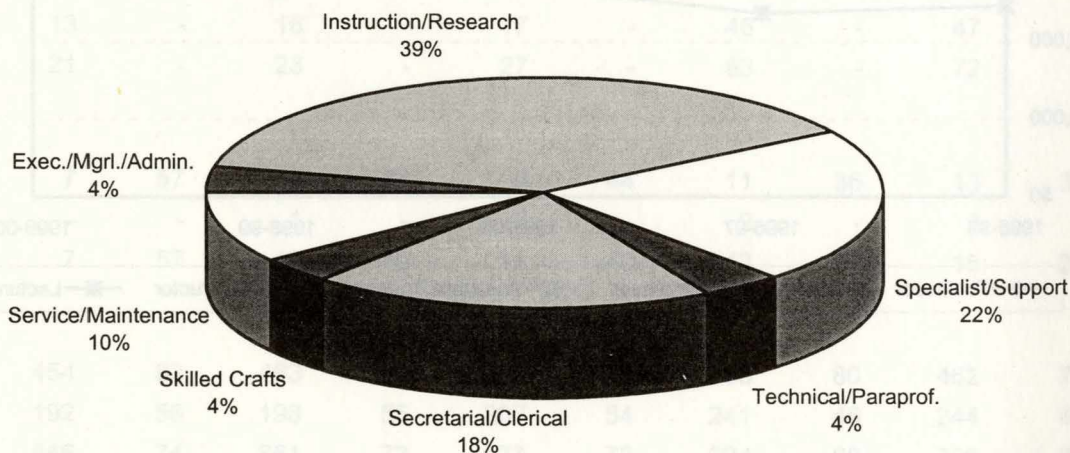


NUMBER OF FULL-TIME AND PART-TIME EMPLOYEES BY EQUAL EMPLOYMENT CATEGORY

Category	1995-96		1996-97		1997-98		1998-99		1999-00	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Exempt										
Exec./Mgrl./Admin.	65	-	63	-	61	-	66	-	66	-
Instruction/Research	669	214	661	160	674	162	694	198	706	221
Instruction/Res. Asst.	-	317	-	327	-	346	-	384	-	410
Specialist/Support	405	33	414	26	376	70	393	30	408	28
Total Exempt	1139	564	1138	513	1111	578	1153	612	1180	659
Nonexempt										
Technical/Paraprof.	58	5	49	7	59	1	64	5	71	2
Secretarial/Clerical	322	-	324	-	338	-	342	-	360	-
Skilled Crafts	56	-	59	-	60	-	62	-	65	-
Service/Maintenance	176	1	170	-	169	-	171	-	185	-
Total Nonexempt	612	6	602	7	626	1	639	5	681	2
Grand Total	1,751	570	1,740	520	1,737	579	1,792	617	1,861	661
Fall FTE	1,751	243	1,740	233	1,737	263	1,792	276	1,861	294

Source: EARLs 7083-7087

**FULL-TIME EMPLOYEES BY JOB CATEGORY
1999-00**

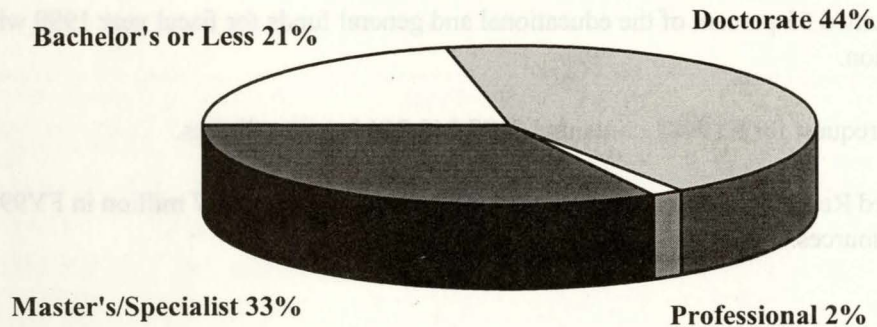


HIGHEST DEGREE HELD BY FACULTY AND PROFESSIONAL STAFF - 1999

EEOC Category	Doctorate	Professional	Master's/ Specialist	Bachelor's or Less	Total
Full-Time					
Executive/Admin./Mgr.	31	1	23	11	66
Instruction/Research	528	6	158	14	706
Specialist/Support	18	9	172	209	408
Part-Time					
Per Course Faculty	47	8	107	59	221
Specialist/Support	3	---	12	13	28
Total	627	24	472	306	1,429

Source: Basic Personnel Data (EARL 0057)

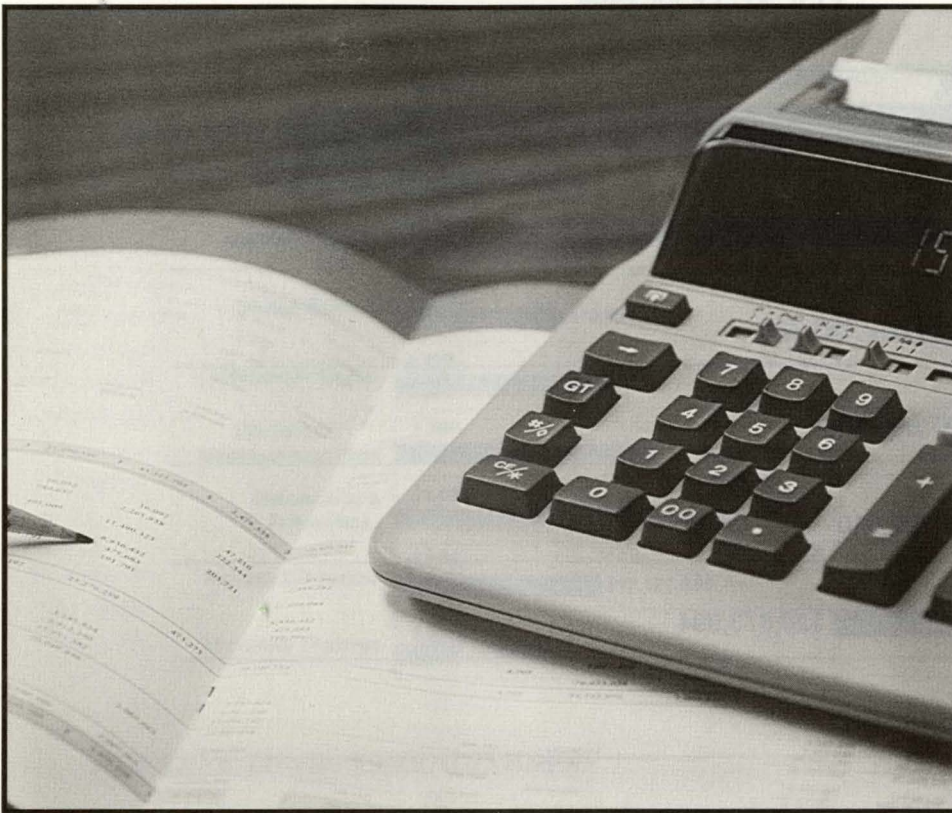
DEGREES OF FACULTY AND PROFESSIONAL STAFF



Financial Resources

HIGHLIGHTS

- In fiscal year 1999, state appropriations and payments constituted 43.6 percent of the \$180,461,313 in current funds revenues. Meanwhile, student fees accounted for \$50,199,897 or 27.8 percent of the revenues.
- Instruction accounted for 37.7 percent of the current funds expenditures.
- Personal services consumed 65 percent of the educational and general funds for fiscal year 1999 which amounted to \$150 million.
- The University budget request for FY2001 contained \$177,948,864 in expenditures.
- The Office of Sponsored Research assisted faculty and staff in obtaining over \$4.7 million in FY99 from external funding sources.



State and Private	3.92
Federal Grants and Contracts	8.73
Student Fees	27.8
State and Private	13.8
Sales and Services	2.16
Other Sources	3.21

Revenue Classification	FY95	FY96	FY97
Student Fees	240,854,180	241,787,287	242,918,108
Sale of Assets - Net	28,287,732	30,668,016	27,843,285
State Appropriations - Net	618,033,377	611,143,182	52,120
Federal Grants and Contracts	8,985,793	7,688,875	10,413,158
State Grants and Contracts	4,717,470	4,717,035	5,242,048
Private Gifts and Contracts	1,400,917	1,581,788	1,408,575
Sales and Services - Educational Dept.	13,040,883	12,331,540	13,321,331
Sales and Services - All Enterprises	18,730,887	18,837,958	18,845,888
Other Sources	28,171,141	28,171,141	28,171,141
Total Current Funds Revenues	\$138,581,584	\$145,021,543	\$152,533,006

Source: SMSU Financial Reports (Baird, Kurtz & Dobson)

2000-01	2001-02	2002-03	2003-04
240,854,180	241,787,287	242,918,108	243,854,180
28,287,732	30,668,016	27,843,285	27,843,285
618,033,377	611,143,182	52,120	52,120
8,985,793	7,688,875	10,413,158	10,413,158
4,717,470	4,717,035	5,242,048	5,242,048
1,400,917	1,581,788	1,408,575	1,408,575
13,040,883	12,331,540	13,321,331	13,321,331
18,730,887	18,837,958	18,845,888	18,845,888
28,171,141	28,171,141	28,171,141	28,171,141
\$138,581,584	\$145,021,543	\$152,533,006	\$152,533,006

Source: SMSU Financial Reports (Baird, Kurtz & Dobson)

**CURRENT FUNDS REVENUES
FISCAL YEAR 1999**

State Appropriations and Payments	43.60%	\$78,672,146
Student Fees	27.82%	\$50,199,897
Federal Grants and Contracts	6.73%	\$12,153,738
State and Private Grants and Contracts	3.92%	\$7,066,586
Sales and Services, Educational Dept.	3.16%	\$5,702,310
Auxiliary Enterprises	11.57%	\$20,873,994
Other Sources	3.21%	\$5,792,642

CURRENT FUNDS REVENUES

Revenue Classification	FY95	FY96	FY97	FY98	FY99
Student Fees	\$40,954,150	\$41,787,267	\$42,916,105	\$46,464,452	\$50,199,897
State Appropriations - Gen. Revenue	55,291,733	60,006,016	67,643,292	71,561,024	78,664,537
State Appropriations - Staff Benefits	33,377	43,482	22,139	14,577	7,609
Federal Grants and Contracts	9,369,793	8,883,875	10,413,158	11,420,246	12,153,738
State Grants and Contracts	2,917,473	4,334,638	5,242,049	3,394,076	4,442,682
Private Gifts/Grants/Contracts	1,400,017	1,563,796	1,406,572	3,792,336	2,623,904
Sales and Services, Educational Dept.	2,900,993	2,737,540	3,327,231	5,086,946	5,702,310
Sales and Services, Aux. Enterprises	18,050,687	18,027,458	18,875,953	19,312,963	20,873,994
Other Sources	5,474,141	5,667,171	5,335,482	5,587,215	5,792,642
Total Current Funds Revenues	\$136,392,364	\$143,051,243	\$155,181,981	\$166,633,835	\$180,461,313

Source: SMSU Financial Reports (Baird, Kurtz, & Dobson)

CURRENT FUNDS EXPENDITURES FISCAL YEAR 1999

Instruction	37.74%	\$65,511,284
Research and Public Service	4.18%	\$7,250,809
Academic Support	10.02%	\$17,393,404
Student Services	8.05%	\$13,968,122
Institutional Support	7.73%	\$13,425,043
Operation & Maintenance of Plant	7.29%	\$12,659,927
Scholarships & Fellowships	11.88%	\$20,621,517
Auxiliary Enterprises	9.87%	\$17,127,545
Mandatory Transfers	3.23%	\$5,605,884

CURRENT FUNDS EXPENDITURES

Expenditure Classification	FY95	FY96	FY97	FY98	FY99
Expenditures & Mandatory Transfers					
Educational & General					
Instruction	\$50,856,432	\$54,688,421	\$58,974,284	\$62,516,360	\$65,511,284
Research	3,953,120	5,136,346	6,384,150	5,623,536	4,381,644
Public Service	1,351,198	1,579,610	1,868,333	2,339,111	2,869,165
Academic Support	12,021,072	12,720,599	15,071,094	15,821,461	17,393,404
Student Services	10,781,000	12,333,186	11,986,701	12,702,329	13,968,122
Institutional Support	8,875,276	9,978,018	10,649,766	12,383,698	13,425,043
Operation & Maintenance of Plant	8,202,096	9,664,734	10,146,372	10,815,530	12,659,927
Scholarships & Fellowships	13,904,823	13,588,141	14,059,695	17,893,324	20,621,517
Educational & General Expend.	109,945,017	119,689,055	129,140,395	140,095,349	150,830,106
Mandatory Transfers	503,761	499,248	777,860	829,842	903,336
Total Educational & General Expend. & Mandatory Transfers	110,448,778	120,188,303	129,918,255	140,925,191	151,733,442
Auxiliary Enterprises					
Expenditures	14,623,623	15,053,778	15,935,145	16,935,746	17,127,545
Mandatory Transfers	4,346,868	4,121,543	4,150,639	3,757,159	4,702,548
Total Auxiliary Enterprises Expend. & Mandatory Transfers	18,970,491	19,175,321	20,085,784	20,692,905	21,830,093
Total Expend. & Mandatory Transfers	\$129,419,269	\$139,363,624	\$150,004,039	\$161,618,096	\$173,563,535

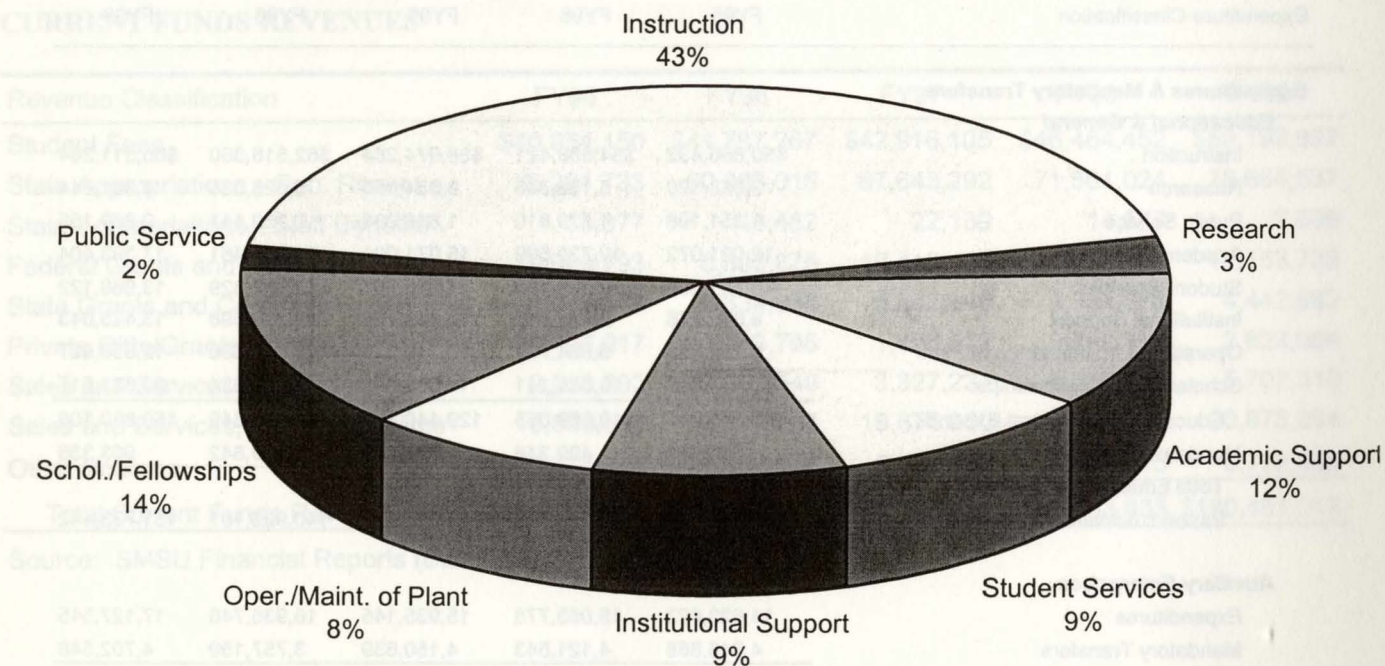
Source: SMSU Financial Reports (Baird, Kurtz, & Dobson)

**EDUCATIONAL AND GENERAL FUNDS
FISCAL YEAR 1999
(RESTRICTED AND UNRESTRICTED)**

	Personal Services	Operations	Equipment Purchase & Maint.	Totals
Instruction	\$56,065,586	\$6,730,558	\$2,715,140	\$65,511,284
Research	3,014,567	1,159,048	208,029	4,381,644
Academic Support	11,609,750	5,469,028	314,626	17,393,404
Student Services	9,838,591	3,872,298	257,233	13,968,122
Institutional Support	11,238,126	886,401	1,300,516	13,425,043
Oper./Maint. of Plant	4,810,526	5,821,877	2,027,524	12,659,927
Schol./Fellowships	66,955	20,549,857	4,705	20,621,517
Public Service	1,543,946	1,201,551	123,668	2,869,165
	\$98,188,047	\$45,690,618	\$6,951,441	\$150,830,106

Source: SMSU Financial Reports (Baird, Kurtz, & Dobson)

FY99 EDUCATIONAL AND GENERAL FUNDS BY PROGRAM

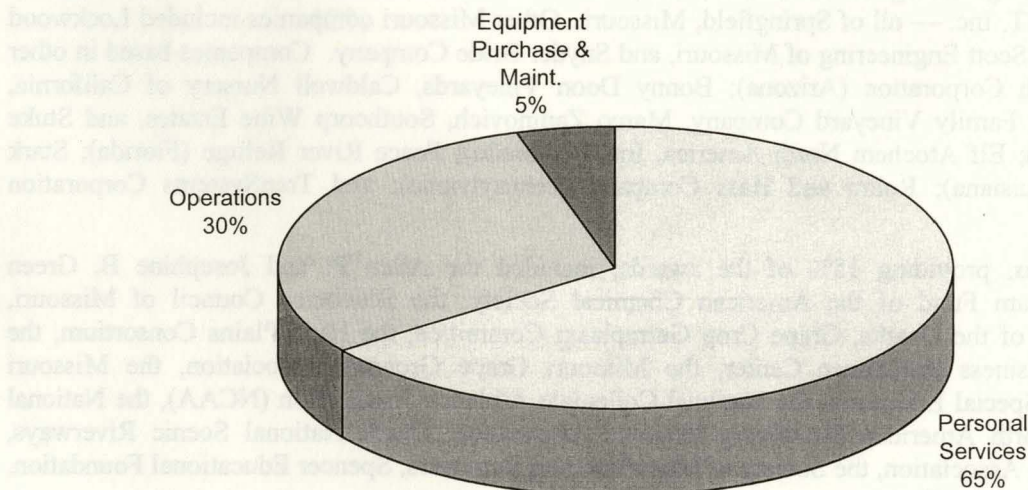


EDUCATIONAL AND GENERAL FUNDS

	Requested FY2000			Requested FY 2001		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Revenues						
Tuition and Fees	\$48,659,903	-	\$48,659,903	\$52,099,841	-	\$52,099,841
Fed. Grants & Contracts	482,178	\$9,571,576	10,053,754	770,367	\$10,964,392	11,734,759
State Appropriations	95,038,338	-	95,038,338	97,243,667	-	97,243,667
State Grants & Contracts	1,935,149	1,450,638	3,385,787	193,454	1,950,788	2,144,242
Priv. Gifts/Grants/Contracts	1,217,427	2,815,723	4,033,150	1,525,836	3,203,050	4,728,886
Investment Income	1,273,775	-	1,273,775	1,245,000	-	1,245,000
Sales & Services	5,337,343	-	5,337,343	5,809,318	-	5,809,318
Athletic Income	-	-	-	-	-	-
Other Sources	2,675,028	88,017	2,763,045	2,860,997	82,154	2,943,151
Transfers	-	-	-	-	-	-
	\$156,619,141	\$13,925,954	\$170,545,095	\$161,748,480	\$16,200,384	\$177,948,864
Expenditures						
Instruction	\$78,963,884	\$509,091	\$79,472,975	\$82,636,369	\$563,881	\$83,200,250
Research	4,494,623	1,531,197	6,025,820	3,107,545	1,586,997	4,694,542
Public Service	1,156,097	1,147,650	2,303,747	1,753,744	1,315,591	3,069,335
Academic Support	18,190,899	312,065	18,502,964	19,970,392	286,640	20,257,032
Student Services	14,178,769	315,218	14,493,987	14,439,702	400,571	14,840,273
Institutional Support	14,913,803	149,694	15,063,497	14,408,389	320,721	14,729,110
Operation/Maint. of Plant	16,006,162	369,844	16,376,006	16,181,698	528,945	16,710,643
Scholarships & Fellowships	8,714,904	9,585,481	18,300,385	9,250,641	11,184,226	20,434,867
Transfers	-	5,713	5,713	-	12,811	12,811
	\$156,619,141	\$13,925,953	\$170,545,094	\$161,748,480	\$16,200,383	\$177,948,863

Source: FY2000 Legislative Budget Request

FY99 EDUCATIONAL AND GENERAL FUNDS BY EXPENDITURE CATEGORY



OFFICE OF SPONSORED RESEARCH

Acquisition of support from external sources is essential for the University to fulfill its mission. Faculty and staff are encouraged to seek funding and other forms of support for research, education, service, and public affairs projects whenever the resource requirements exceed those available from within the University. At SMSU, research is viewed as an integral part of the educational experience of students and an important component of the professional growth of faculty. As described in *Welcoming the 21st Century*, research is considered to include both basic and applied research, creative accomplishments, and scholarship that generates new perspectives.

The University established the Office of Sponsored Research (OSR), an operational unit within Academic Affairs, to assist faculty and staff acquire the external support they need to conduct scholarly projects. The OSR assists in identifying funding opportunities and in developing competitive proposals; coordinates the submission of proposals to funding sources; trains personnel in techniques that may enhance their ability to compete for external funding; and reviews proposals to ensure their compliance with federal regulations, state regulations, and University policies. The OSR works closely with the grants and contracts accountants in Financial Services on matters related to the financial accounting of sponsored project expenditures.

In FY99, the University submitted 222 proposals for support of new or on-going projects, of which 171 were funded. The resulting awards, totaling \$4,685,708, were for research and other scholarly projects (47%); education projects (29%); community service projects (23%); and equipment acquisition (1%).

Missouri state agencies were the source of 39% of the awards. Those agencies included the Departments of Agriculture, Conservation, Elementary and Secondary Education, Health, Higher Education, Natural Resources, Social Services, and Transportation; the Office of Administration; and the Office of the Secretary of State. Funding was also received from the Missouri Arts Council and the University of Missouri campuses at Columbia, Kansas City, Rolla and St. Louis. A small component of the award total represents funding from **agencies of other states**, including New Jersey and Oklahoma.

Federal agencies, accounting for 14% of the awards, included the Departments of Agriculture, Education, and Health and Human Services; the Army Corps of Engineers — Memphis and St. Louis Districts; the Corporation for Public Broadcasting; the Environmental Protection Agency; the National Science Foundation; the National Security Agency; and the U.S. Information Agency.

Municipal governments accounted for 14% of the awards and included the cities of Aurora, Ava, Blue Eye, Eldorado, Gainesville, Galena, Lamar, Marionville, Miller, Pleasant Hope, Rogersville, Shell Knob, Sparta, Springfield, and West Plains; the Greene County Highway Commission; the Housing Authority of Springfield; and the Lebanon, Oregon-Howell, and Warsaw School Districts.

Businesses accounted for 18% of the awards. Funding was provided by Aaron's Automotive Products; Bass Pro Shops, Inc.; Heithaus Engineering & Associates, Inc.; Infinite Innovative/Auto Mirror; Loren Cook of Springfield; and TARGET, Inc. — all of Springfield, Missouri. Other Missouri companies included Lockwood Development Company, Scott Engineering of Missouri, and Snyder Bride Company. Companies based in other states included Research Corporation (Arizona); Bonny Doon Vineyards, Caldwell Nursery of California, Emerald Leaf U.S., Hill Family Vineyard Company, Marco Zaninovich, Southcorp Wine Estates, and Stuke Nursery Co. (California); Elf Atochem North America, Inc. (Colorado); Peace River Refuge (Florida); Stark Brothers Nurseries (Louisiana); Rohm and Hass Company (Pennsylvania); and TranSystems Corporation (Texas).

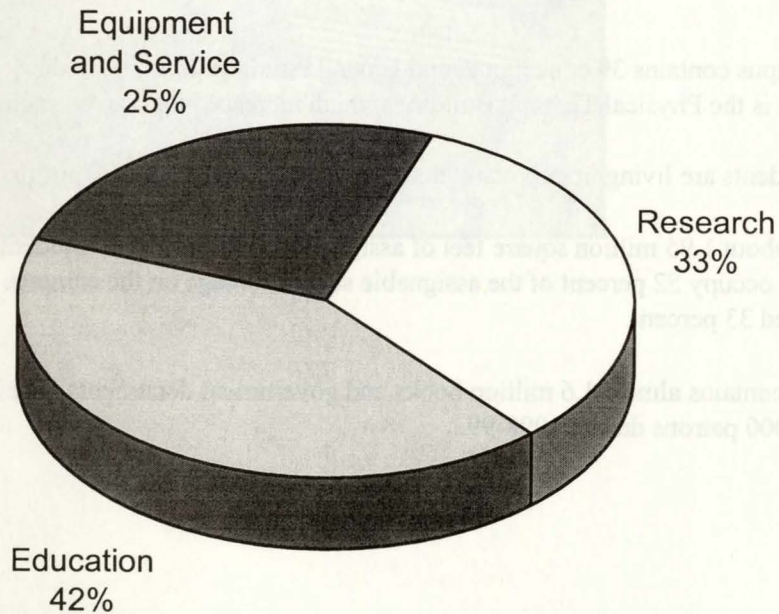
Non-profit organizations, providing 15% of the awards, included the Allen P. and Josephine B. Green Foundation, the Petroleum Fund of the American Chemical Society, the Blueberry Council of Missouri, Community Partnership of the Ozarks, Grape Crop Germplasm Committee, the High Plains Consortium, the Missouri Enterprise Business Assistance Center, the Missouri Grape Growers Association, the Missouri Technology Center for Special Education, the National Collegiate Athletics Association (NCAA), the National Geographic Society, North American Strawberry Growers Association, Ozark National Scenic Riverways, Petrified Forest Museum Association, the Society of Manufacturing Engineers, Spencer Educational Foundation, and the Springfield Community Center.

**SPONSORED PROJECTS ACTIVITY
FISCAL YEAR COMPARISON BY PRIMARY USE OF AWARD**

	FY95	FY96	FY97	FY98	FY99
Research	\$1,729,032	\$1,117,960	\$1,205,581	\$1,405,765	\$1,532,805
Education	1,750,966	1,346,532	1,622,850	3,179,556	1,987,523
Service	3,880,724	4,663,424	3,141,441	1,347,249	1,148,658
Equipment	221,324	465,408	170,069	19,081	16,722
Total	\$7,582,046	\$7,593,324	\$6,139,941	\$5,951,651	\$4,685,708

Source: Sponsored Projects Activities and Trends

PRIMARY USE OF FUNDS AWARDED IN FY99



Facilities

HIGHLIGHTS

- The Springfield campus contains 39 educational and general buildings and 16 auxiliary enterprises facilities. The most recent addition is the Physical Therapy Building, which increased total gross square footage by 22,883.
- Currently, 3,844 students are living in university housing. Approximately 2,020 are first-time freshmen.
- The University has about 1.95 million square feet of assignable building space. Student service activities, including residential facilities, occupy 52 percent of the assignable square footage on the campus. Instructional and research activities are assigned 33 percent.
- The Meyer Library contains almost 1.6 million books and government documents. The Library was visited by approximately 474,000 patrons during 1998-99.

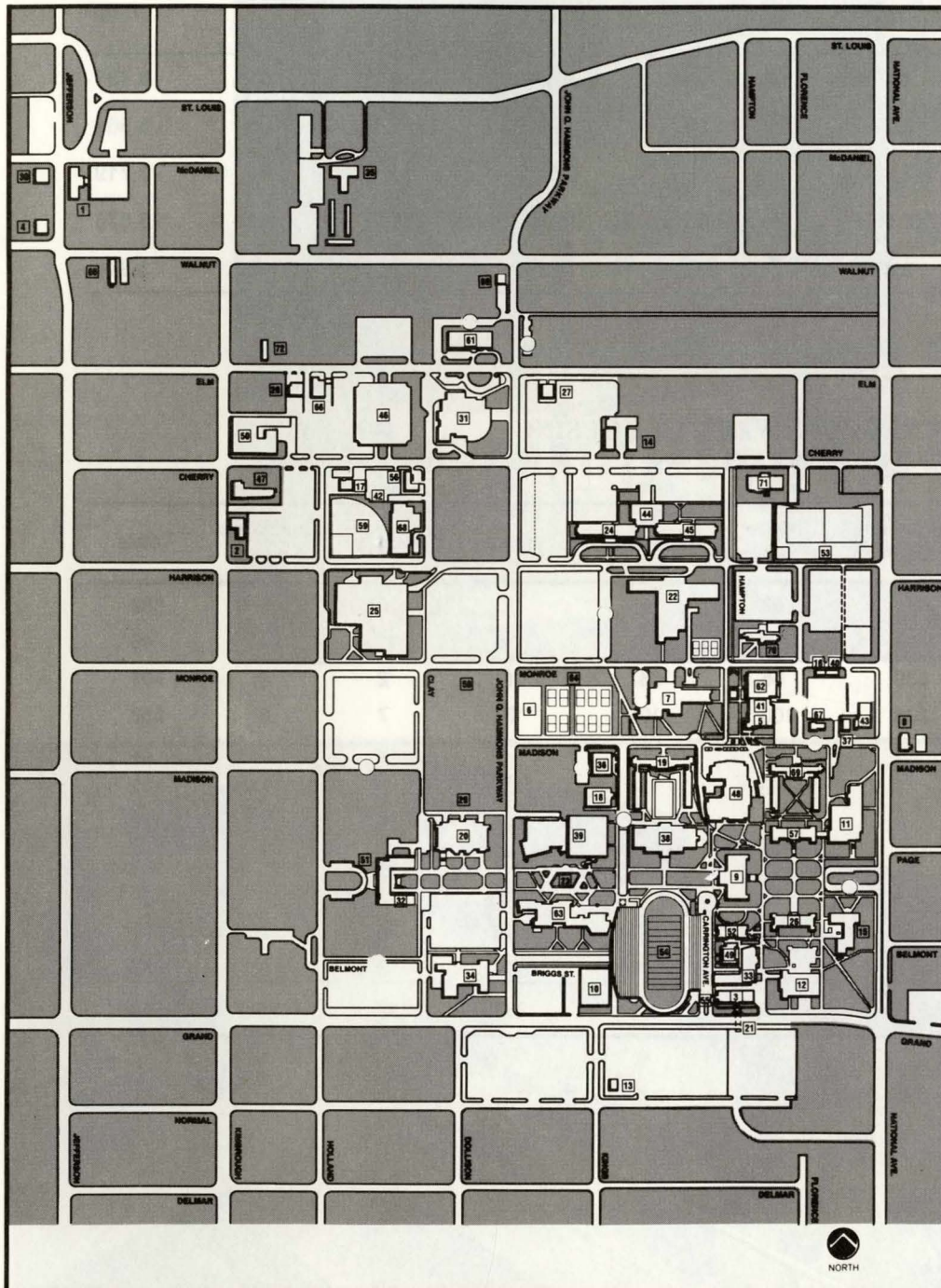
An aerial photograph of the University of North Carolina at Chapel Hill campus. The image shows a variety of architectural styles, including a large, modern building with a prominent glass facade on the right, and a large, curved stadium on the left. Numerous parking lots filled with cars are scattered throughout the campus. The surrounding area is lush with green trees and grass.

MAJOR PHYSICAL FACILITIES RESOURCE INFORMATION **GENERAL BUILDING CHARACTERISTICS - SPRINGFIELD CAMPUS - FALL 1999**

Building	Year Completed	Original Cost	Current Value	Gross Sq. Ft.	Assignable Sq. Ft.
Educational and General Services Facilities					
Alumni Center	1972	N/A	\$3,040,380	36,195	N/A
Archaeology Research	N/A	N/A	297,043	3,438	2,534
Art Annex	1948	\$113,666	1,674,814	19,433	14,840
Carrington Hall	1908	201,393	8,153,806	96,765	56,529
Central Stores and Maintenance	1977	495,367	1,268,859	30,175	27,046
Cheek Hall	1955	599,982	7,422,202	87,066	49,656
Craig Hall	1967	1,724,800	7,535,213	87,823	43,651
Duane Meyer Library	1980	5,477,708	9,910,839	118,633	98,560
Ellis Hall	1959	826,991	4,229,388	49,268	25,605
Elm Street Annex	1997	N/A	N/A	3,839	3,155
Equine Arena	1989	N/A	4,092,000	33,000	32,510
Forsythe Athletic Facilities	1980	780,316	1,600,793	18,626	12,458
Glass Hall	1987	12,408,345	15,688,104	184,029	93,830
Greenwood Laboratory School	1966	857,246	4,876,111	63,949	48,195
Hill Hall	1924	300,204	5,418,571	63,384	36,958
Houses (6)	N/A	N/A	N/A	18,179	14,101
Karls Hall	1958/1998	290,420	2,305,894	46,754	27,349
Kemper Hall	1976	2,569,818	7,947,781	68,402	51,408
Kings Street Annex	1982	794,274	2,275,514	26,536	17,786
McDonald Arena	1940	443,091	7,447,288	87,262	51,741
Madison Hall	N/A	N/A	756,864	8,760	6,166
Morris Center for Continuing Education	1912	N/A	5,203,606	61,317	38,210
Monroe Hall	N/A	N/A	N/A	4,821	3,500
Park-n-Ride	1995	N/A	N/A	N/A	N/A
Physical Therapy Building	1999	N/A	N/A	22,883	N/A
Police Substation	N/A	N/A	271,236	3,229	2,040
Polymer Lab	1975	N/A	160,136	1,304	1,012
Power House	1908	21,000	6,913,568	11,371	6,106
Professional Building	1940	1,575,000	12,447,836	126,246	80,221
Public Affairs Classroom Building	1998	N/A	20,250,000	151,487	77,207
Pummill Hall	1957	641,757	3,421,032	39,984	25,541
Siceluff Hall	1927	305,375	5,274,182	61,695	33,125
Student Art Exhibit Center	1894	N/A	686,580	7,982	6,043
Taylor Health Clinic	1971	297,297	831,444	10,098	6,053
Temple Hall	1971	3,601,473	14,670,189	130,184	71,415
Transit Office	1974	N/A	N/A	3,210	2,501
University Hall	N/A	N/A	971,568	11,245	N/A
Warehouse Facility	1971	38,595	477,644	10,024	9,887
Wehr Band Building	1996	N/A	N/A	35,127	23,328
Auxiliary Enterprises Facilities					
Blair-Shannon House	1966	3,183,313	15,005,463	187,079	128,285
Baker Bookstore	1971/1978	653,360	1,685,119	20,466	19,110
Dogwood Apartments	1968/69	N/A	2,091,648	26,277	20,777
Freudenberger House	1959	N/A	13,034,703	161,524	109,143
Hammons Hall for the Performing Arts	1992	N/A	11,294,949	95,000	N/A
Hammons House	1986	12,000,000	12,777,630	160,528	108,731
Hammons Student Center	1976	5,556,981	10,803,753	141,745	106,838
Honors House	N/A	500,000	1,285,699	16,152	10,688
Kentwood Hall	1926	850,000	5,091,056	63,958	43,711
New Cafeteria	1991	N/A	2,065,604	20,739	N/A
New Residence Hall	1991	12,400,000	13,249,579	166,452	N/A
Plaster Sports Complex	1930	N/A	9,520,383	129,808	66,359
Plaster Student Union	1951	700,214	8,887,536	110,605	83,962
Sunvilla Tower	1963	1,581,241	10,680,807	134,181	101,728
Wells House	1950	244,159	9,607,683	120,159	79,578
Woods House	1971	1,933,496	5,838,898	73,353	49,504

Source: Division of Business Services and EARL 0056

MAP OF THE CAMPUS



FACILITIES

1. Alumni Center
2. Archaeology Research
3. Art Annex
4. Art Exhibition Center
5. Baker Bookstore
6. Basketball Courts
7. Blair-Shannon House
8. Burgess House
9. Carrington Hall
10. Central Stores & Maintenance
11. Cheek Hall
12. Craig Hall
13. Custodial Offices
14. Dogwood Apartments
15. Ellis Hall
16. Florence Hall
17. Forensic Laboratory
18. Forsythe Athletic Center
19. Freudenberger House
20. Glass Hall
21. Grand Street Underpass
22. Greenwood Laboratory School
23. Hammons Fountain
24. Hammons House
25. Hammons Student Center
26. Hill Hall
27. Honors House
28. Infant & Toddler Center
29. Intramural Sports
30. Jim D. Morris Center
31. Juanita K. Hammons Hall for the Performing Arts
32. KSMU Radio Station
33. Karls Hall
34. Kemper Hall
35. Kentwood Hall
36. Kings Street Annex
37. Madison Hall
38. McDonald Arena
39. Meyer Library
40. Monroe Hall
41. Morris Hall
42. Motor Pool
43. National Hall
44. New Cafeteria
45. New Residence Hall
46. Park & Ride
47. Physical Therapy Building
48. Plaster Student Union
49. Power House
50. Professional Building
51. Public Affairs Classroom Building
52. Pummill Hall
53. Recreation Fields
54. Robert W. Plaster Sports Complex
55. Safety & Transportation Booth
56. Safety & Transportation Offices and S.P.D. Substation
57. Sicheluff Hall
58. Soccer Field
59. Softball Field
60. Student Exhibition Center
61. Sunvilla Tower
62. Taylor Health & Wellness Center
63. Temple Hall
64. Tennis Courts
65. Theatre Department Support Center
66. Transit Operations Center
67. University College Hall
68. Wehr Band Hall
69. Wells House
70. Woods House
71. 1116 E. Cherry
72. 621 E. Elm

**CLASSIFICATION OF STUDENTS IN UNIVERSITY HOUSING
AT BEGINNING OF FALL SEMESTER, 1995-1999**

	Freshmen	Sophomores	Juniors	Seniors	Other	Total
1995	2,406	909	278	118	26	3,737
1996	2,274	915	226	125	21	3,561
1997	2,554	744	265	114	42	3,719
1998	2,559	843	284	131	56	3,873
1999	2,466	902	283	137	56	3,844

**CLASSIFICATION OF STUDENTS IN UNIVERSITY HOUSING
BY HOUSING UNIT AT BEGINNING OF FALL 1999**

	First-Time Freshmen	Other Freshmen	Sophomores	Juniors	Seniors	Graduates/ Special	Totals
Blair-Shannon House	455	92	129	13	0	0	689
Dogwood Apartments	0	1	5	5	11	24	46
Freudenberger House	539	56	87	17	2	0	701
Hammons House	236	100	194	21	7	0	558
Honors House	0	0	3	9	10	0	22
Kentwood Hall	7	9	54	33	18	1	122
Kentwood South Apartments	0	0	1	0	6	7	14
New Hall	157	90	220	78	32	3	580
Sunvilla Tower	9	15	72	77	42	19	234
Wells House	363	44	61	16	6	2	492
Woods House	255	38	76	14	3	0	386
Total	2,021	445	902	283	137	56	3,844

Source: Residence Life & Services



BUILDING SPACE, BY ROOM USE

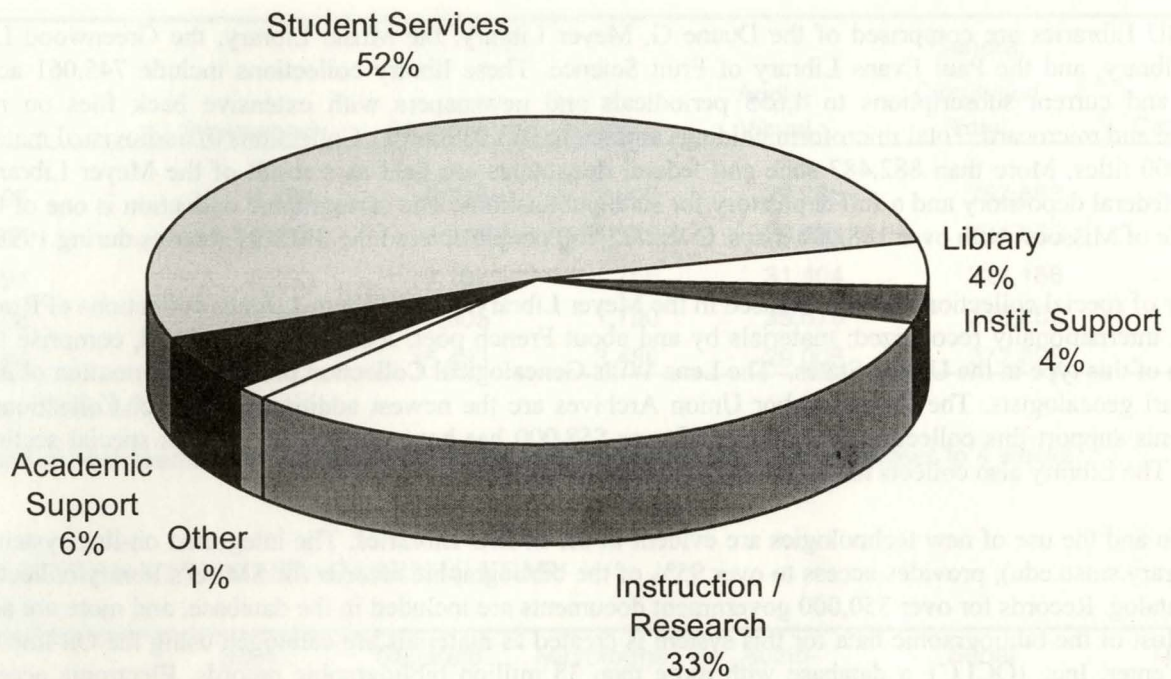


**DISTRIBUTION OF ASSIGNABLE SQUARE FEET OF BUILDING SPACE,
BY ROOM USE AND PROGRAM AREAS - SPRINGFIELD CAMPUS - FALL, 1999**

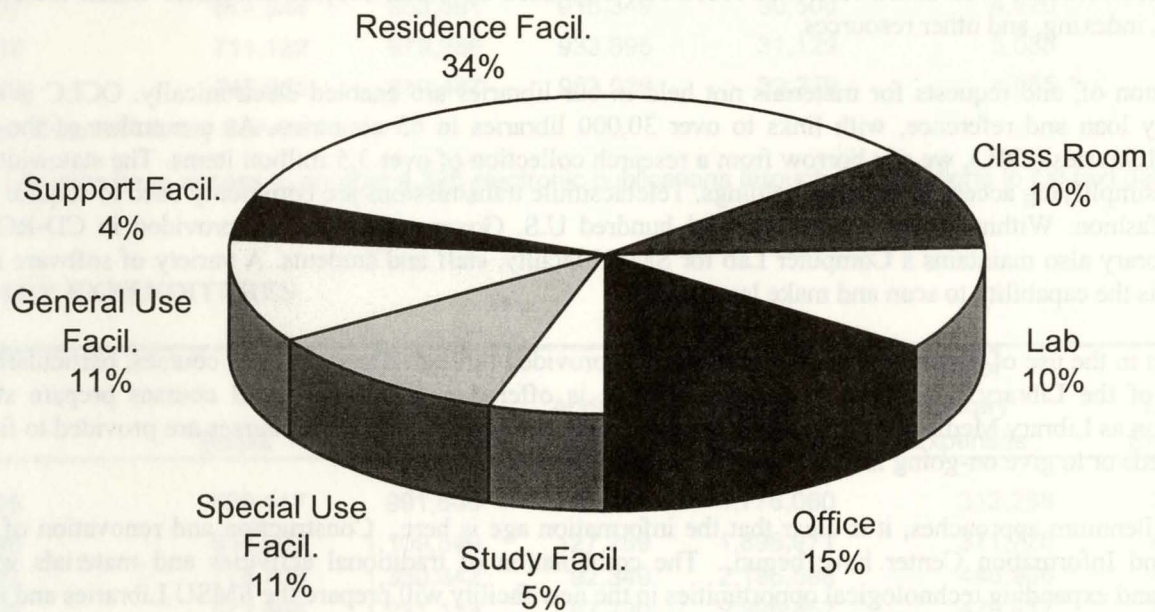
Program Area	Room Use Categories										Total
	Class Room	Lab	Office	Study Facil.	Special Use Facil.	General Use Facil.	Support Facil.	Health Care Facil.	Residence Facil.	Un-Class.	
Instruction	175,353	186,310	180,106	3,087	51,149	11,606	11,146	812	24	174	619,767
Research	-	10,423	11,730	-	-	175	1,131	128	-	-	23,587
Public Service	-	-	417	-	-	-	230	1,746	-	-	2,393
Library	-	-	5,275	77,863	-	1,725	1,081	-	-	-	85,944
Academic Support	23,437	6,399	21,565	2,107	27,794	21,178	2,477	-	362	2,085	107,404
Student Services	-	332	47,531	10,496	132,784	163,018	13,477	4,914	638,640	647	1,011,839
Instit. Support	-	-	27,667	-	1,063	3,545	30,583	191	4,208	2,611	69,868
Physical Plant	-	-	4,313	-	-	488	15,075	-	-	-	19,876
Unassigned	-	-	-	-	-	3,147	-	-	-	1,954	5,101
Total	198,790	203,464	298,604	93,553	212,790	204,882	75,200	7,791	643,234	7,471	1,945,779

Source: Office of Institutional Research (EARL 0061)

BUILDING SPACE BY PROGRAM AREA



BUILDING SPACE BY ROOM USE



LIBRARY FACTS

The SMSU Libraries are comprised of the Duane G. Meyer Library, the Music Library, the Greenwood Laboratory School Library, and the Paul Evans Library of Fruit Science. These library collections include 745,061 accessioned volumes and current subscriptions to 4,655 periodicals and newspapers with extensive back files on microfilm, microfiche and microcard. Total microform holdings amount to 953,039 units. Collections of audiovisual materials total over 32,000 titles. More than 882,487 state and federal documents are held as a result of the Meyer Library being a selective federal depository and a full depository for state publications. The cartographic collection is one of the largest in the state of Missouri with over 188,000 maps. Over 473,760 people entered the SMSU Libraries during 1998-1999.

A number of special collections are also housed in the Meyer Library. The William J. Jones collections of Rimbaud and Butor are internationally recognized; materials by and about French poet, Jean Arthur Rimbaud, comprise the largest collection of this type in the United States. The Lena Wills Genealogical Collection provides information of importance to Missouri genealogists. The Ozarks Labor Union Archives are the newest addition to Special Collections. Several endowments support this collection and a grant of over \$58,000 has been received to process special sections of the holdings. The Library also collects materials on the history of SMSU.

Innovation and the use of new technologies are evident in the SMSU Libraries. The integrated on-line system, CyBear (<http://library.smsu.edu>), provides access to over 95% of the bibliographic records for SMSU's library collections in an on-line catalog. Records for over 350,000 government documents are included in the database, and more are added each month. Most of the bibliographic data for this system is created as materials are cataloged using the On-line Computer Library Center, Inc., (OCLC), a database with more than 38 million bibliographic records. Electronic access is also provided to reference resources, course reserve materials and licensed commercial citation and full-text databases. Currently over 45 electronic databases are available to the SMSU community. In addition to citations from thousands of journals, newspapers, and books, these databases contain articles from over 4,328 journals and newspapers in full-text. Access to CyBear is available on the Web in the library and from any computer on the campus network. For licensed databases, remote access is available through the university modem pool. SMSU Libraries also maintain an extensive index of authoritative Web-based reference resources, organized by broad subject categories which include full-text, analytical, indexing, and other resources.

Identification of, and requests for materials not held in our libraries are enabled electronically. OCLC is utilized for interlibrary loan and reference, with links to over 30,000 libraries in 65 countries. As a member of the Center for Research Libraries (CRL), we can borrow from a research collection of over 3.5 million items. The statewide MOBIUS system is simplifying access to regional holdings. Telefacsimile transmissions are commonly used to acquire material in a timely fashion. Within Meyer Library, several hundred U.S. Government files are provided in CD-ROM format. Meyer Library also maintains a Computer Lab for SMSU faculty, staff and students. A variety of software is provided and there is the capability to scan and make laser prints.

Instruction in the use of library materials and services is provided through library science courses, particularly LIS 101, The Use of the Library. A minor in Library Science is offered and graduate level courses prepare students for certification as Library Media Specialists. One-time instructional sessions and short courses are provided to fit particular course needs or to give on-going instruction in the use of specialized resources.

As the millennium approaches, it is clear that the information age is here. Construction and renovation of the Meyer Library and Information Center have begun. The combination of traditional activities and materials with rapidly changing and expanding technological opportunities in the new facility will prepare the SMSU Libraries and its users for excellent contributions in the 21st Century.

CIRCULATION STATISTICS

Year	Greenwood	Music	Maps	Audio- Visual	General Circulation Total	All Circulation
1994-95	8,384	6,535	2,005	29,288	267,863	314,075
1995-96	9,577	5,390 *	1,575 *	28,523	231,056 *	276,121
1996-97	5,003	7,187	1,755	31,404	224,188	269,537
1997-98	7,613	7,905	1,790	35,675	216,252	269,235
1998-99	12,124	15,403	3,480	29,005	272,898	333,379

Source: Dean of Library Services

* Length of book loans were increased for faculty to 6 months and for undergraduates to 4 weeks.

COLLECTION AT END OF ACADEMIC YEAR

Year	Book Stock (volumes)	Separate Government Documents	Microforms (Books and Periodicals)	Audio- Visual & Others	Serial Subscriptions (Titles)	Maps & Charts, etc.
1994-95	609,852	827,099	871,618	29,373	4,750	184,580
1995-96	640,934	831,274	895,727	28,770	4,774	185,417
1996-97	674,644	853,881	915,349	30,508	4,920	185,983
1997-98	711,122	879,386	933,695	31,129	5,038	188,153
1998-99	745,061	882,487	953,039	32,270	4,655 *	188,285

Source: Dean of Library Services

* The Libraries have access to another 4,328 electronic publications through subscriptions to full-text databases.

LIBRARY EXPENDITURES

Year	Books	Periodicals & Serials	Audio- visuals	Salaries & Fringe Benefits	Other Library Expenses	Total Library Expenses
1994-95	539,147	991,806	97,556	1,776,080	312,288	3,716,877
1995-96	554,503	1,109,549	127,289	1,898,971	371,726	4,062,038
1996-97	775,706	1,350,642	92,349	2,196,598	446,986	4,862,281
1997-98	572,664	1,211,113	67,730	2,396,857	470,617	4,718,981
1998-99	425,185	1,335,477	62,243	2,500,322	656,170	4,979,397

Source: Dean of Library Services

West Plains Campus

HIGHLIGHTS

- The primary mission of the West Plains Campus is to advance learning and provide service to seven counties in south central Missouri.
- The academic programs offered by the campus are one-year certificates and two-year associate degrees.
- Enrollment reached 1,397 students in fall 1999, an all-time high.
- Female students comprise 68 percent of the enrollment.
- The basic fee is \$71 per credit hour for 1999-2000.
- Budgeted expenditures for FY 2000 totaled \$6,350,378, with 36 percent devoted to instruction.

LIBRARY EXPENDITURES					
	Books	Periodicals	Audio	Video	Library
1994-95	238,147	99,108	97,888	1,170,080	312,588
1995-96	252,204	1,105,848	127,305	1,888,971	317,718
1996-97	175,706	1,950,812	82,243	2,128,208	446,988
1997-98	217,084	1,211,118	81,130	2,388,851	410,817
1998-99	125,188	1,288,477	82,243	2,500,212	836,170

Source: Dean of Library Services



Mission

To accomplish this mission, the SMSU

1. Educate students for constructive
2. Cultivate educational, technological, and economic development through service work
3. Foster an environment that enables individual student learning and success
4. Operate as an integral entity within the SMSU system
5. Practice good stewardship of resources
6. Engage our students in a continuing conversation that stimulates innovation, progress and excellence; and
7. Assess institutional effectiveness and plan for the future

Accreditation

In the spring of 1994, SMSU-WP received its initial accreditation to offer associate degrees from the North Central Association of Colleges and Schools - Commission on Institutions of Higher Education. In November 1998, the North Central Association (NCA) made a second accreditation visit to the campus. As a result, SMSU-WP was approved as an accredited institution with no restrictions on the type of associate degrees it could offer, and was approved to offer the associate of arts degree at the Mountain Grove Extended Campus. In addition, the SMSU-WP associate degree program in nursing has full accreditation from the National League for Nursing.

GENERAL INFORMATION

Campus History and Setting

Southwest Missouri State University-West Plains (SMSU-WP) was established in 1963 as the West Plains Residence Center of Southwest Missouri State University and has been a semiautonomous, two-year campus within the SMSU system since 1971. Consistent with the university mission, SMSU-WP provides a strong general education program rooted in the liberal arts as well as quality occupational and enhanced technology programs.

In addition to courses and programs offered in West Plains, SMSU-WP offers the Associate of Arts degree in General Studies at the Extended Campus at Mountain Grove, Missouri.

SMSU-WP is located 110 miles southeast of Springfield, Missouri, in the community of West Plains, Missouri. Currently, the campus consists of sixteen buildings with a new enhanced technology center completed this fall. The college typically attracts students from a seven-county area of the south central Missouri Ozark region and from adjacent areas in north Arkansas.

Mission

Southwest Missouri State University-West Plains has a mission to provide quality educational opportunities to south central Missouri.

To accomplish this mission, the SMSU-West Plains campus community has committed to achieving these seven goals:

1. Educate students for constructive citizenship, meaningful careers, and lifelong learning through the delivery of accredited and affordable programs;
2. Cultivate educational, technological, cultural and economic development through our service area;
3. Foster an environment that enables individual student learning and success;
4. Operate as an integral entity within the SMSU system;
5. Practice good stewardship of resources;
6. Engage constituencies in a continuing conversation that stimulates innovation, progress and excellence; and
7. Assess institutional effectiveness and plan for the future.

Accreditation

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Other Educational Opportunities

A student may now earn a bachelor's or master's degree in selected areas. All of the required courses for the Bachelor of Science degree in General Business, the Bachelor of Science in Education degree in Elementary Education, the Bachelor of Science in Nursing degree, and the Master of Business Administration degree may be obtained without having to leave West Plains. Courses are also offered that apply toward a Master of Science in Education degree in Education Administration, Elementary Education, Reading, and Special Education. In addition, students may enroll in a variety of other upper division or graduate courses on the West Plains campus. All of these courses are offered on-site or through *BearNet*, SMSU's interactive television distance education network.

In addition, the West Plains Campus provides continuing education, community education, and customized training through the Center for Business and Industry (CBIT). The Center will begin offering non-credit courses in Spring 2000 through the new Michael J. Lybyer Enhanced Technology Center. With its state-of-the-art technology, CBIT will offer training and non-credit educational programs that reflect the needs and interests of businesses, industries, non-profit organizations, health care providers, and other entities in SMSU-WP's seven-county service area, as well as individual learners interested in pursuing non-credit course offerings. Workshops, seminars, conferences, and other training and education formats both on and off campus, including customized training at industrial sites and through the use of the SMSU-WP Mobile Technology Laboratory, will also be offered.

Degree Programs Currently Offered - West Plains Campus

Associate of Arts in General Studies	
Associate of Science in Nursing	
Associate of Applied Science in Business	
Associate of Applied Science in Computer Technology	
Associate of Applied Science in General Technology	
Associate of Applied Science in Industrial Technology	
Associate of Applied Science in Paralegal Studies	

FALL HEADCOUNT ENROLLMENT WEST PLAINS CAMPUS

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Enrollment Status										
Full-Time	421	451	472	543	554	547	545	612	593	622
Part-Time	434	468	499	447	462	425	609	708	776	775
Gender										
Male	235	243	282	319	294	289	371	419	445	440
Female	620	676	689	671	722	683	783	901	924	957
Total	855	919	971	990	1,016	972	1,154	1,320	1,369	1,397

Source: HEGIS 2300-2.3A and IPEDS EF2

STUDENT CREDIT HOUR PRODUCTION WEST PLAINS CAMPUS

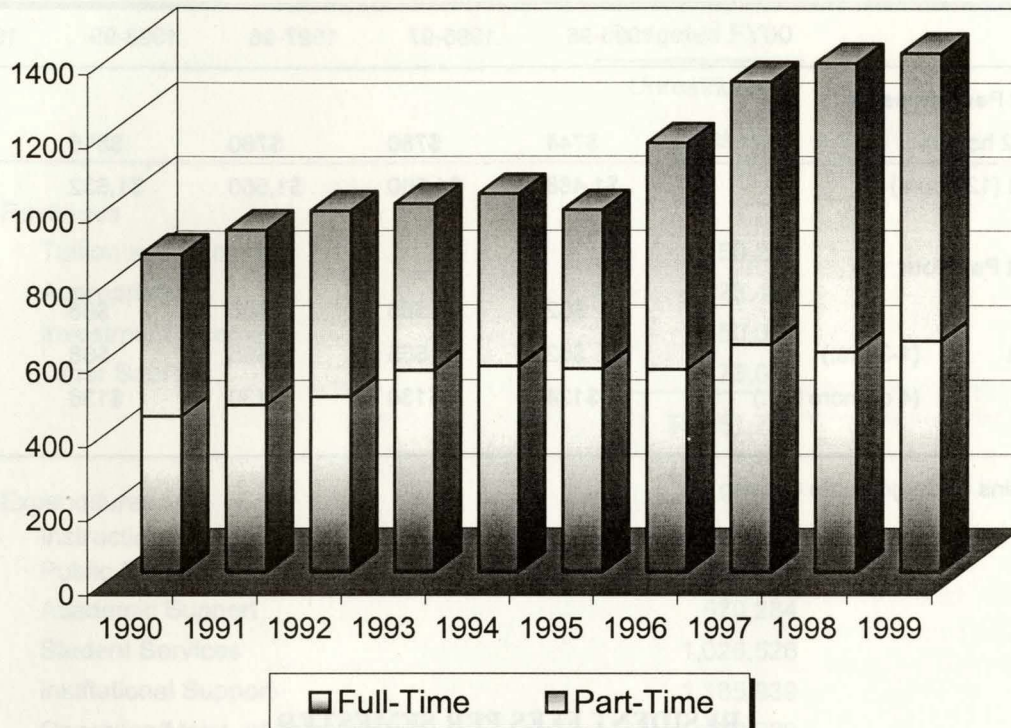
	Fall Semester	Spring Semester	Summer Semester	Total
1995-96	9,849	9,090	1,869	20,808
1996-97	10,901	10,186	2,062	23,149
1997-98	12,206	9,613	1,808	23,627
1998-99	12,287	9,761	1,599	23,647
1999-00	12,619	NA	NA	NA

Source: MDHE 15

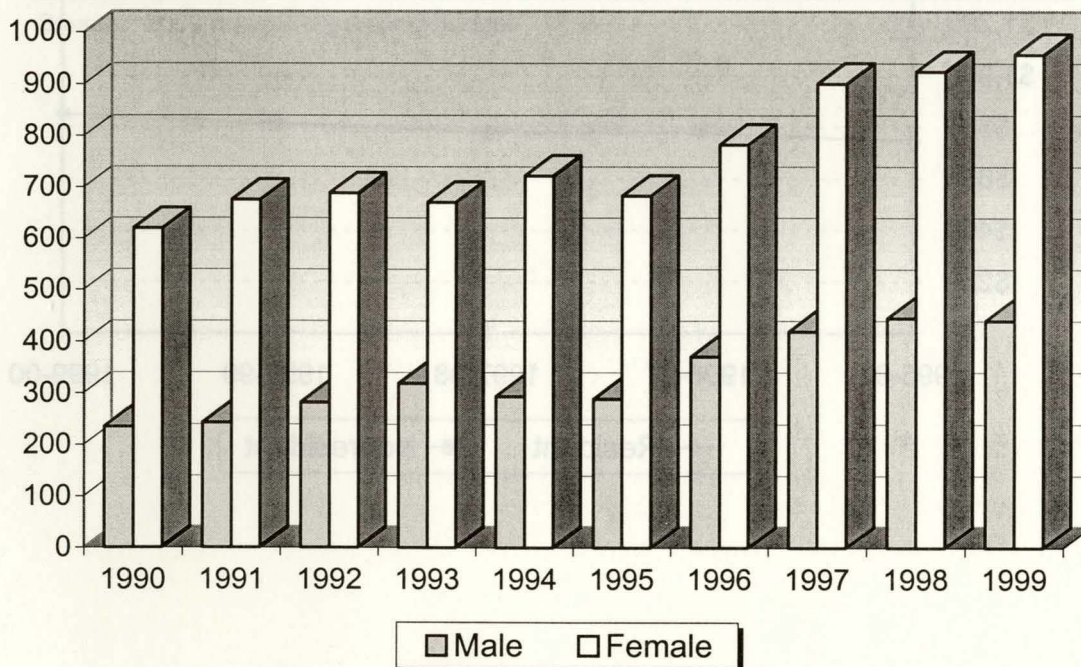
Accreditation

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FALL ENROLLMENT BY ENROLLMENT STATUS WEST PLAINS CAMPUS



FALL ENROLLMENT BY GENDER WEST PLAINS CAMPUS

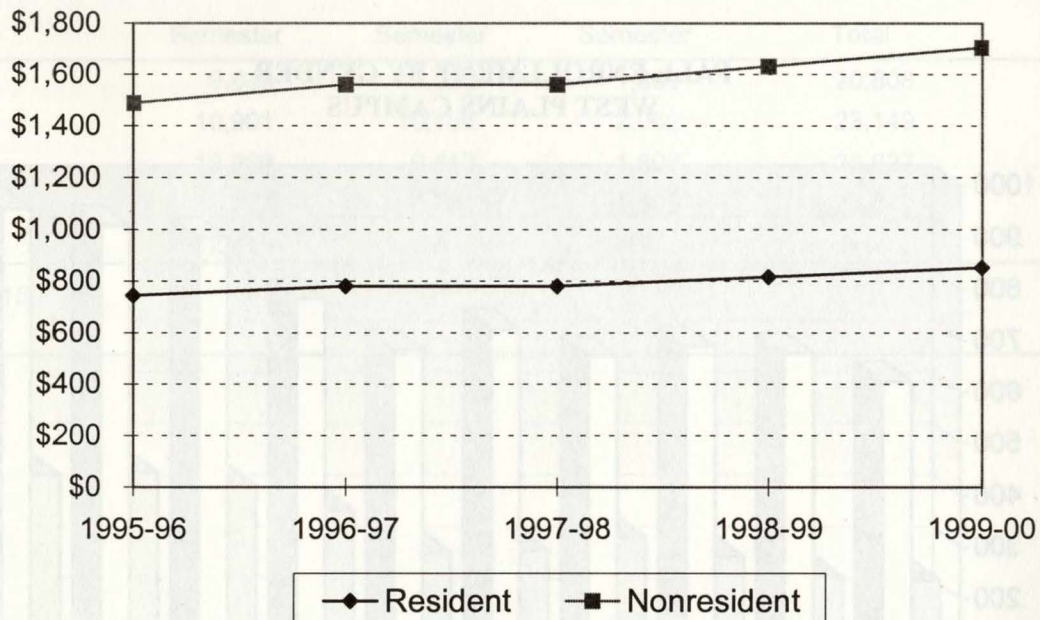


SCHEDULE OF BASIC FEES **WEST PLAINS CAMPUS**

	1995-96	1996-97	1997-98	1998-99	1999-00
Full-Time Cost Per Semester					
Resident (12 hours)	\$744	\$780	\$780	\$816	\$852
Nonresident (12 hours)	\$1,488	\$1,560	\$1,560	\$1,632	\$1,704
Part-Time Cost Per Hour					
Resident	\$62	\$65	\$65	\$68	\$71
Nonresident (1-3 hrs.)	\$62	\$65	\$65	\$68	\$71
(4 or more hrs.)	\$124	\$130	\$130	\$136	\$142

Source: West Plains Undergraduate Catalog

RESIDENT FEES PER SEMESTER



**EDUCATIONAL AND GENERAL FUNDS
WEST PLAINS CAMPUS**

	Budgeted FY00
	Unrestricted
	Total
Revenues	
Tuition and Fees	1,750,245
Appropriations	4,373,492
Investment Income	50,000
Other Sources	178,000
	<u>\$6,351,737</u>
Expenditures	
Instruction	\$2,311,668
Public Service	\$335,532
Academic Support	670,284
Student Services	1,026,526
Institutional Support	1,185,939
Operation/Maint. of Plant	489,929
Scholarships & Fellowships	187,500
Reserves and Contingency	143,000
	<u>6,350,378</u>

Source: 2000 Internal Operating Budget

Alumni and Development

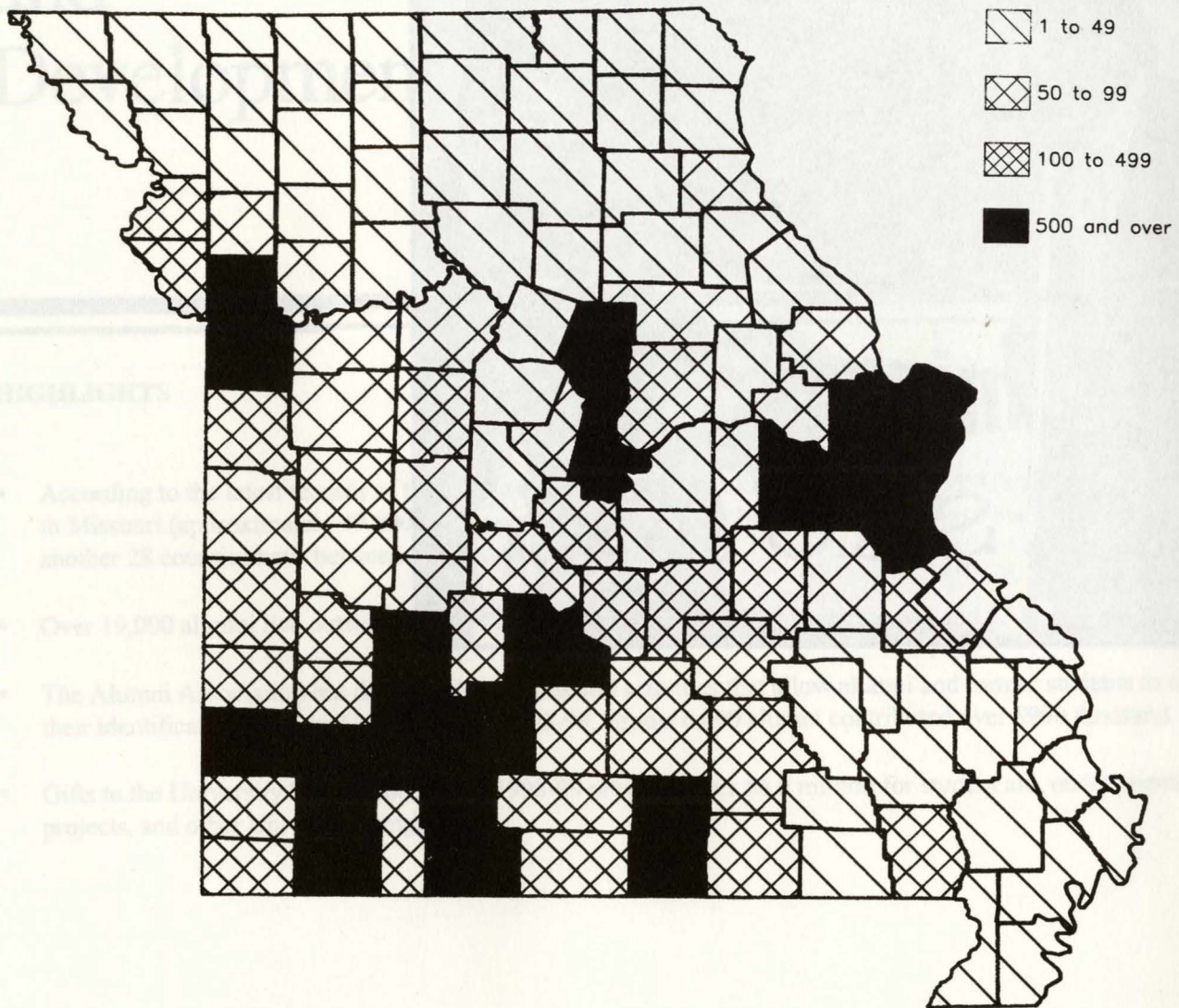
HIGHLIGHTS

- According to the latest records of the Office of Alumni and Development, most of SMSU's alumni currently reside in Missouri (approximately 49,000) and represent every county. Eighteen counties have over 500 alumni and another 28 counties have between 100 and 500.
- Over 19,000 alumni live outside Missouri in the other 49 states of the United States and 53 foreign countries.
- The Alumni Association has developed programs and activities that allow alumni and former students to continue their identification with the University. In 1998-99, almost 6,000 alumni contributed over \$900 thousand.
- Gifts to the University Foundation during 1998-99 provided over \$6.6 million for student aid, endowments, capital projects, and other University programs.





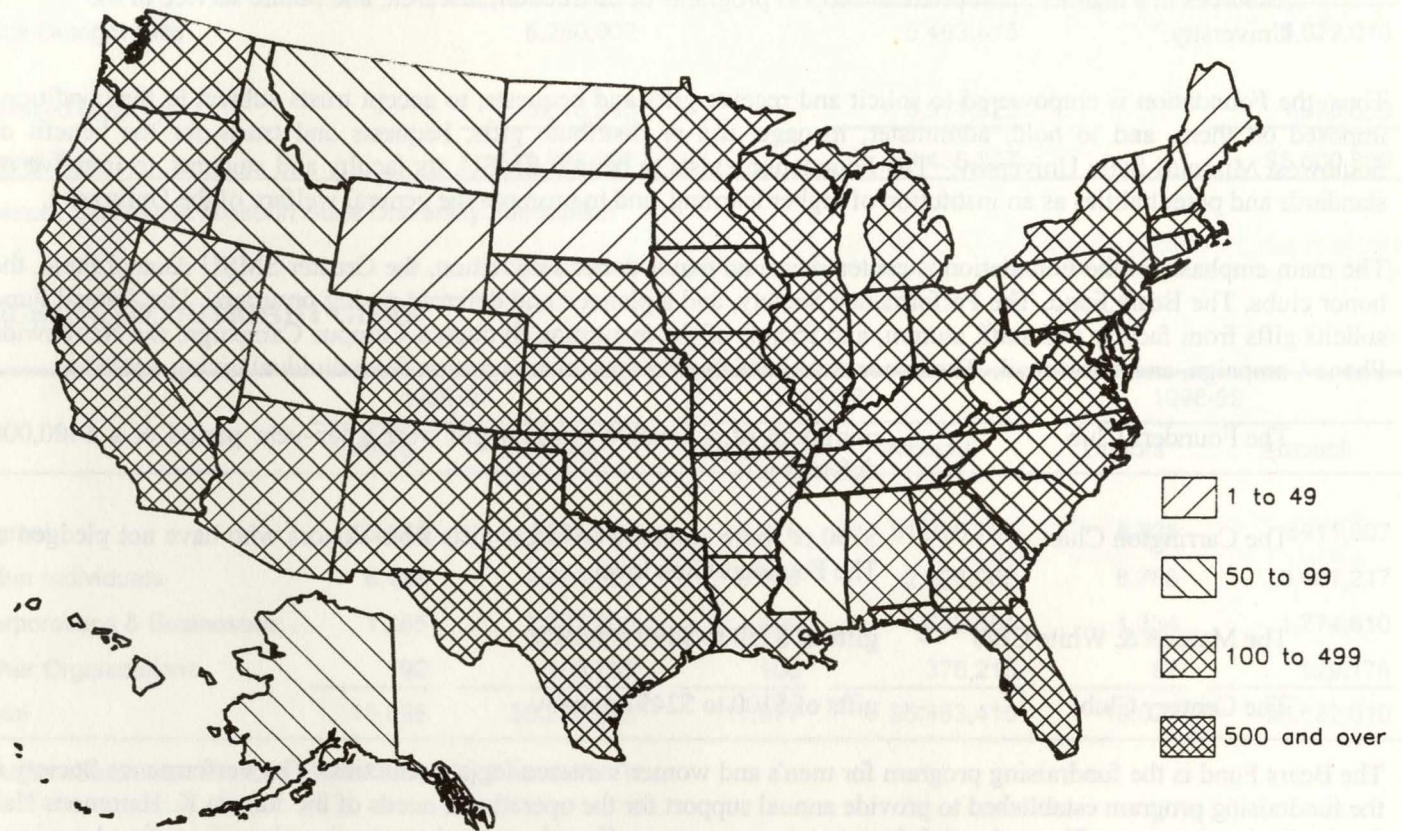
ALUMNI BY COUNTY OF RESIDENCE, 1999



Counties in Missouri in which more than 500 alumni reside are: Barry, 514; Boone, 711; Christian, 2,185; Clay, 856; Cole, 690; Franklin, 704; Greene, 15,231; Howell, 1,081; Jackson, 2,830; Jasper, 1,036; Jefferson, 618; LaCade, 680; Lawrence, 757; Polk, 690; St. Charles, 1,681; St. Louis, 7,277; Taney, 667; and Webster, 1,249

Source: Office of Alumni and Development (ALU2130)

ALUMNI BY STATE OF RESIDENCE, 1999



States in which more than 500 alumni reside are: Arkansas, 1,024; California, 1,403; Colorado, 776; Florida, 1,015; Georgia, 542; Illinois, 1,271; Kansas, 2,428; Missouri, 49,356; Oklahoma, 1,034; and Texas, 2,230.

Source: Office of Alumni and Development (ALU2130)

SOUTHWEST MISSOURI STATE UNIVERSITY FOUNDATION

Formed in January 1981, the Southwest Missouri State University Foundation is a not-for-profit organization which has as its mission:

"To develop an environment which promotes giving and therein seek, receive, manage, and distribute resources in a manner appropriate to support programs of instruction, research, and public service of the University."

Thus, the Foundation is empowered to solicit and receive gifts and bequests, to accept trusts subject to the conditions imposed on them, and to hold, administer, manage, use or distribute gifts, bequests and trusts for the benefit of Southwest Missouri State University. The Foundation exists to benefit SMSU, its faculty and students, to improve its standards and potentialities as an institution of higher learning, and to promote the general welfare of the University.

The main emphasis of the Foundation is centered around major donor solicitation, the Greater SMSU Annual Fund, the honor clubs, The Bears Fund, The Performance Society, and a planned and deferred giving program. The Annual Fund solicits gifts from faculty and staff, alumni, and friends of the institution through a Campus Campaign, the Nationwide Phone Campaign, and direct mail. The honor clubs, which offer special recognition for individual giving, include:

- | | | |
|-------------------------|---|---|
| The Founders Club | - | minimum of a \$10,000 outright gift over a ten-year period or a \$100,000 deferred gift. |
| The Carrington Club | - | \$500 or more annually or larger gifts from donors who have not pledged at The Founders Club level. |
| The Maroon & White Club | - | gifts of \$250 to \$499 annually. |
| The Century Club | - | gifts of \$100 to \$249 annually. |

The Bears Fund is the fundraising program for men's and women's intercollegiate athletics. The Performance Society is the fundraising program established to provide annual support for the operational needs of the Juanita K. Hammons Hall for the Performing Arts. Planned and deferred giving programs offer educational seminars and mailings for alumni and interested friends of the University as well as providing donors opportunities to endow scholarships, grant bequests through their wills, establish life income gifts, and utilize other estate planning vehicles. Deferred gift commitments of at least \$10,000 are recognized through The 1905 Society.

In fiscal year 1999, 16,024 donors made 20,402 outright gifts of cash and property totaling over \$6.6 million. The total deferred gift commitments made to the University have reached over \$23 million. Gift and pledge commitments to the Foundation since its formation in 1981 have exceeded \$86 million.

GIFT ACTIVITY

	1996-97	1997-98	1998-99
Cash Gifts	\$3,627,588	\$3,544,558	\$4,747,389
Gifts of Property	2,652,414	1,918,857	1,874,621
Total Outright Gifts	6,280,002	5,463,415	6,622,010
Deferred Gifts	3,816,995	3,971,822	1,978,850
Grand Total	\$10,096,997	\$9,435,237	\$8,600,860

Source: Southwest Missouri State University Foundation

SOURCES OF OUTRIGHT GIFTS

	1996-97		1997-98		1998-99	
	Donors	Amount	Donors	Amount	Donors	Amount
Alumni	6,145	\$984,232	6,478	\$1,325,784	5,835	\$911,007
Other Individuals	8,126	2,721,823	9,090	2,123,065	8,766	3,407,217
Corporations & Businesses	1,265	2,207,208	1,409	1,638,351	1,334	1,774,610
Other Organizations	99	366,739	100	376,215	87	529,176
Total	15,635	\$6,280,002	17,077	\$5,463,415	16,022	\$6,622,010

Source: Southwest Missouri State University Foundation

PURPOSES OF OUTRIGHT GIFTS

	1996-97	1997-98	1998-99
Student Aid	\$197,195	\$188,241	\$258,296
Endowment and Loan Funds	954,488	1,071,774	1,482,517
Capital Purposes	1,607,356	486,418	1,756,908
University Programs*	3,520,963	3,716,982	3,124,289
Total	\$6,280,002	\$5,463,415	\$6,622,010

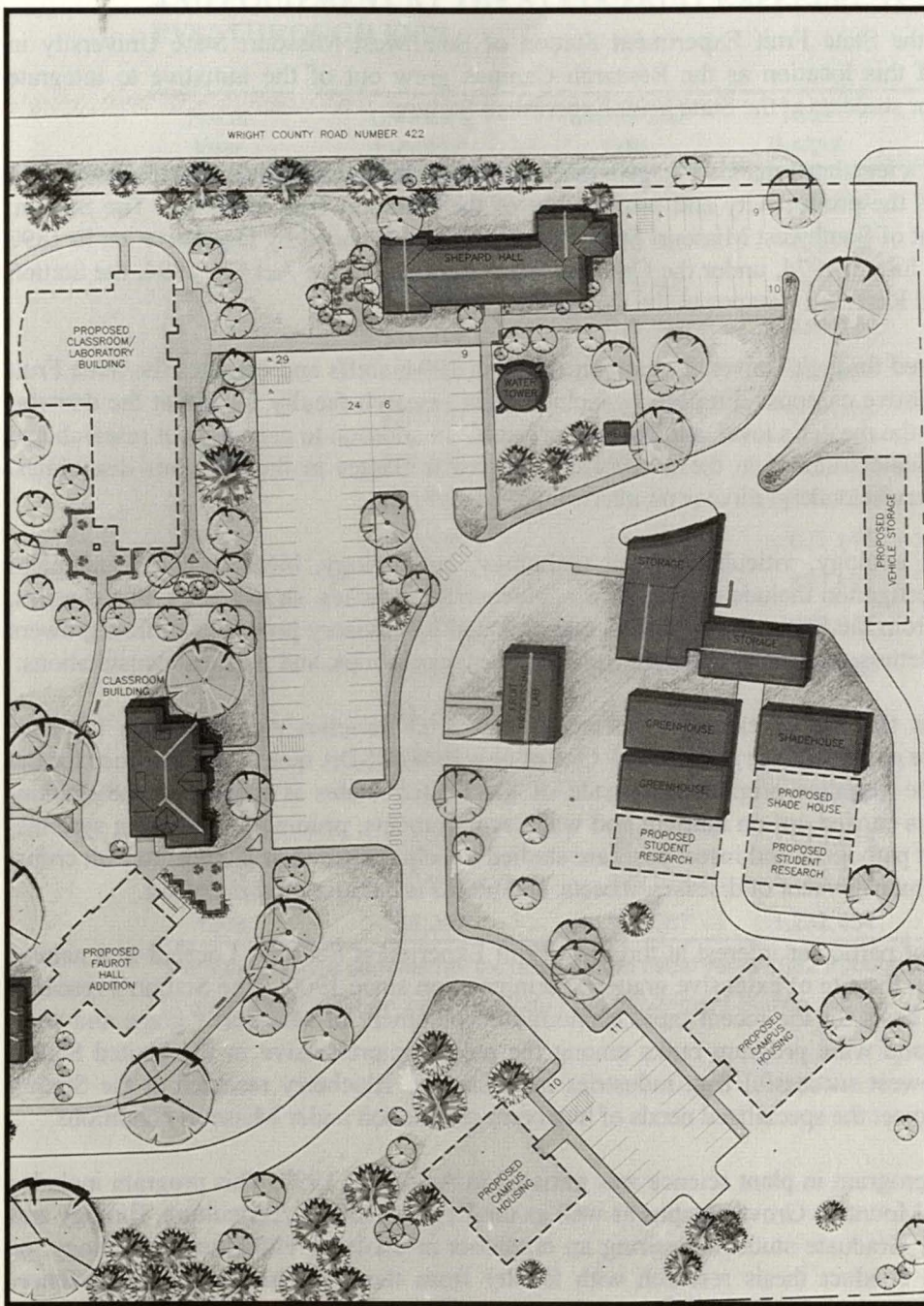
Source: Southwest Missouri State University Foundation

*University programs assisted through these gifts included various academic departments, research projects, radio and other public service programs, library acquisitions, and athletics.

Research Campus at Mountain Grove

HIGHLIGHTS

- The Research Campus was established in 1994 at the University's State Fruit Experiment Station in Mountain Grove.
- The State Fruit Experiment Station, operated by the Department of Fruit Science, is the center for research and advisory education on the campus.
- The Station's grape and wine program is the largest and most comprehensive in the Midwest.
- A new interdepartmental M.S. degree program in Plant Science offers students the opportunity to enroll in courses and conduct thesis research in the Department of Fruit Science.
- Historic Faurot Hall, recently renovated, now provides a new modern library, interactive video classroom and conference room. A new addition includes a large lecture hall, plant science laboratory, offices, and student lounge.
- Approximately 30 percent of campus funding comes from grants and gifts to the State Fruit Experiment Station.



division undergraduate courses are offered on the Research Campus as part of the University's West Plains program.

Facilities at the Research Campus include Shepard Hall, the Classroom Building, the Fruit Processing Laboratory, the Shop and Maintenance Building, duplex housing, greenhouses, facilities and cold storage. Historic Faurot Hall, renovated in 1995, houses a library, interactive television and other classrooms, and a plant science laboratory for graduate students.

RESEARCH CAMPUS HISTORY AND GENERAL INFORMATION

The Research Campus is located at the State Fruit Experiment Station of Southwest Missouri State University in Mountain Grove. The designation of this location as the Research Campus grew out of the initiative to integrate research into the educational process for students at the State Fruit Experiment Station.

The State Fruit Experiment Station has a legislated mandate to generate knowledge through research, and to disseminate this knowledge to support and expand the productivity and profitability of the Missouri fruit industry. The Station, which is the oldest identifiable segment of Southwest Missouri State University, was founded by legislative act in 1899 and was assigned to the University on July 1, 1974, under the Omnibus State Reorganization Act. In 1994, the Station became the site of the newly designated Research Campus in the University system.

The Department of Fruit Science, created through University reorganization in 1994, staffs and operates the State Fruit Experiment Station on the Mountain Grove campus. Employees include eight research faculty trained at the doctoral level, three professional staff trained at the master's level, and ten support staff. In addition to carrying out research and advisory programs, faculty guide graduate students in thesis research, and teach classes in their various disciplines. Faculty and professional staff both supervise undergraduates on internships.

Research is carried on in pomology, enology, viticulture, plant pathology, entomology, biotechnology, and plant physiology. The fruit crops under investigation include apples, grapes, blueberries, peaches, strawberries, blackberries, and raspberries. Information derived from the Station's research is disseminated by advisory programs to fruit growers and processors through bulletins, newsletters, a newspaper column, conferences, workshops, and personal consultations.

The State Fruit Experiment Station is the site of extensive testing of new fruit varieties and selections for their adaptability to Missouri soil and climate and resistance to diseases. One of only three USDA quarantine facilities for the introduction and virus testing of grape varieties originating outside of the United States is located at the Station. Research on the culture of fruit crops is carried out on nutrient and water requirements, pruning and training systems, growth regulators, and rootstocks. Plant pathogens and insect pests are studied to help reduce their damage to fruit crops. Research on reducing pesticide use for management of diseases, insects, and weeds is a major ongoing effort.

Grapes and blueberries are two crops of particular interest at the State Fruit Experiment Station. Located in a natural grape environment, the Station has been the site of extensive grape experimentation since 1900. The Station's research and advisory education efforts are the basis for the recent rapid economic development of Missouri's grape and wine industry. Today, the Station's grape and wine program ranks among the most comprehensive in the United States. Blueberry production is one of the newest successful fruit industries in Missouri. Blueberry research at the Station began in 1975 and has helped growers meet the specialized needs of blueberry production under Missouri conditions.

An interdepartmental master's degree program in plant science was initiated in August of 1997. This program includes the Department of Fruit Science at the Mountain Grove campus as well as the Departments of Agriculture, Biology and Chemistry at the Springfield campus. Graduate students desiring an emphasis in enology, viticulture, pomology, or plant biotechnology take courses and conduct thesis research with faculty from the Department of Fruit Science. Undergraduate students receive credit in internships, special topics courses, and research. In addition, several lower division undergraduate courses are offered on the Research Campus as part of the University's West Plains program.

Facilities at the Research Campus include Shepard Hall, the Classroom Building, the Fruit Processing Laboratory, the Shop and Maintenance Building, duplex housing, greenhouse facilities, and cold storage. Historic Faurot Hall, renovated in 1998, houses a library, interactive television and other classrooms, and a plant science laboratory for graduate students.

**SOURCES OF BUDGETARY FUNDS FOR SALARIES, BENEFITS, OPERATIONS,
AND EQUIPMENT AT THE STATE FRUIT EXPERIMENT STATION
FY82 THROUGH FY99**

Fiscal Year	University Funding*	Grants and Gifts	Total Budget	Grants and Gifts Percentage of Total
1982	399,364	3,250	402,614	0.8
1983	411,782	10,700	422,482	2.5
1984	442,243	15,500	457,743	3.4
1985	432,015	17,349	449,364	3.9
1986	409,554	155,448	565,002	27.5
1987	426,629	173,844	600,473	29.0
1988	548,794	168,944	717,738	23.5
1989	580,746	200,978	781,724	25.7
1990	609,313	212,832	822,145	25.9
1991	638,567	244,931	883,498	27.7
1992	627,216	236,031	863,247	27.3
1993	623,635	245,354	868,989	28.2
1994	663,253	291,104	954,357	30.5
1995	682,883	273,433	956,316	28.6
1996	733,890	285,660	1,019,550	28.0
1997	766,853	307,086	1,073,939	28.6
1998	818,949	329,624	1,148,573	28.7
1999	856,297	376,357	1,232,654	30.5

*Personnel fringe benefits not included for the fiscal years 1982 through 1987.

Source: Financial Services and State Fruit Experiment Station

Research/Service Centers

HIGHLIGHTS

- The University currently maintains 10 on-campus centers for research and public service.
- Six of the centers are located in the Colleges of Humanities and Public Affairs and Natural and Applied Sciences.
- The Center for Assessment and Instructional Support provides leadership in the effort to assess student learning outcomes.

Grapes and blueberries are two crops that have been the focus of research at the University of Missouri. Located in a natural grape environment, the Station has been the site of research in grape production since 1910. The Station's research and advisory education efforts are the basis for the recent state economic development plan for the grape and wine industry. Today, the Station's grape and wine program ranks among the most comprehensive in the United States. Blueberry production is one of the newest successful fruit industries in Missouri. Blueberry research at the Station began in 1973 and has helped growers meet the specialized needs of blueberry production under Missouri conditions.

An interdepartmental master's degree program in plant science was initiated in August of 1997. This program involves the Department of Fruit Science at the Mountain Grove campus as well as the Departments of Agriculture, Biology, and Chemistry at the Springfield Campus. Graduate students develop an emphasis in ecology, viticulture, pathology, or plant biotechnology, take courses and conduct their research with faculty from the Department of Fruit Science. Undergraduate students receive credit in internships, special topics classes, and research. In addition, several other division undergraduate courses are offered on the Research Campus as part of the University's West Plains program.

Facilities at the Research Campus include Shepard Hall, the Classroom Building, the Fruit Processing Laboratory, the Shop and Maintenance Building, duplex housing, greenhouse facilities, and cold storage. Hansen Hall, renovated in 1998, houses a library, interactive television and other classrooms, and a plant science laboratory for graduate students.



Center for Archaeological Research (College of Humanities and Public Affairs, 1975)

The Center is designed to study, record, and share knowledge of past cultures as well as conduct research studies for various private and public agencies. The information gained from archaeological research is then disseminated through a variety of scholarly outlets and educational programs.

Center for Assessment & Instructional Support (Reports to the Vice President for Academic Affairs, 1987)

The Center was created to develop and implement the University's assessment program and to provide faculty with unique opportunities for the development, acquisition, and/or enhancement of their instructional methods.

The Center conducts a comprehensive multidimensional program to assess student learning outcomes, to disseminate the results of Center studies to constituents, to collaborate with faculty in the design and implementation of strategies for academic program improvement and to provide faculty instructional support.

The Center coordinates student outcome assessment planning to provide assessment and to apply the assessment results to promote continuous improvement in student learning. The Center coordinates placement testing for new students; assessment in academic majors; assessment of general education; and surveys of student, alumni and employer opinions. The Center provides instructional support through workshops, seminars and reference materials.

Center for Business and Economic Development (College of Business Administration, 1981)

The Center is the outreach arm of the College of Business Administration, and as such, its activities are primarily aimed at helping public and private sector entities to improve their management abilities and to help create and retain job opportunities for American workers. The efforts of the Center are primarily handled through the following programs:

- 1) The Small Business Development Center provides general management and technical assistance to smaller enterprises in SW Missouri. It also has a state-wide mission in the areas of innovation and international business. Counseling is offered in strategic planning, market research, cash flow analysis, procurement, exporting and a variety of other areas.
- 2) The Management Development Institute provides a broad base of non-credit programs and seminars in such areas as total quality management, supervision, human resource management, strategic planning and customer satisfaction. Professional certification programs and special in-house training programs are also provided for both public and private sector organizations.
- 3) The Wal-Mart Innovation Network is a cooperative venture with Wal-Mart Stores, Inc. and the Innovation Institute and provides innovation evaluation and referral assistance to independent inventors throughout the United States and Canada.

Bureau of Economic Research (College of Humanities and Public Affairs, 1971)

The Bureau serves as a depository of economic data relevant to the Ozarks region. It distributes that information to interested parties to encourage economic research and to stimulate interest in special projects.

Institute for School Improvement (Reports to the Vice President for Academic Affairs, 1998)

The Institute for School Improvement (ISI) is an umbrella organization that provides administrative and supervisory oversight for a number of professional development programs. By working collaboratively, cooperatively, and in partnership with various education constituencies, including the Southwest Regional Professional Development Center, DESE, business/community partners, and the SMS Professional Education Unit, ISI coordinates national, state, and local initiatives. Programs are designed to encourage participation by educators at every stage of their career, pre-service through retirement; and includes the development, implementation, and evaluation of effective, efficient ways to improve student learning through a "teachers teaching teachers" model of staff development. A major function of ISI is to conduct and disseminate research relative to the effectiveness of professional development and other practices associated with school improvement initiatives. The Annual Missouri State Teacher Supply and Demand Study is also conducted by ISI.

Center for Research and Service (College of Health and Human Services, 1984)

The Center for Research and Service provides academic, scientific, and methodological resources to constituents within and outside of the university to forward the public affairs mission.

Center for Resource Planning and Management (College of Natural and Applied Sciences, 1988)

The Center provides practical learning experiences, applied research and community outreach services in the field of urban planning and community development. Services provided to local governments, state and federal agencies and civic organizations include small town planning, comprehensive planning, grant writing and administration, economic development planning, rural transportation planning, digital cartographic services and specialty planning services. The Center is an affiliate census data center of the Missouri State Library and is the administrative agent of the Southwest Missouri Advisory Council of Governments.

Center for Scientific Research and Education (College of Natural and Applied Sciences, 1984)

The primary mission of the Center for Scientific Research and Education is to promote and facilitate scientific research, service, and educational activities. The Center endeavors to match the professional expertise and resources of the College of Natural and Applied Sciences to the needs of private corporations and individuals, foundations, not-for-profit organizations and federal, state, and local funding agencies. While serving the university's external constituents, the Center provides research opportunities for SMSU faculty and students. The Center is committed to: (1) research and scholarly activities as essential to the educational process and (2) applications of scientific knowledge to the solution of societal problems. These endeavors are realized through cooperative programs with the academic units within the College of Natural and Applied Sciences, departments in other colleges, other institutions of higher education, business and industry, and government agencies.

Center for Industrial Productivity (College of Natural and Applied Sciences, 1998)

The Mission for the Center for Industrial Productivity is to enhance the economic growth and development of manufacturing in southwest Missouri through providing assistance in the development and application of new technologies, enhanced manufacturing processes and improvement in manufacturing practices. The Center endeavors to develop partnerships between the manufacturing community, the University and other professionals to achieve its mission. While meeting the needs of the manufacturing community, the Center strives to provide real life experiences for University faculty and students.

Center for Social Science and Public Policy Research (College of Humanities and Public Affairs, 1999; formerly the Center for Social Research, 1986)

The CSSPPR is an interdisciplinary center where faculty and students conduct both applied and theoretical research in the social sciences and humanities. The Center conducts research for community and government organizations on a variety of issues of local, state, and national concern. The Center's research efforts are motivated by a desire to improve both understanding and the ability to create effective policy.

Southwest Missouri State University is a community of people with respect for diversity. The University emphasizes the dignity and equality common to all persons and adheres to a strict nondiscrimination policy regarding the treatment of individual faculty, staff and students. In addition, in accord with federal law and applicable Missouri statutes, the University does not discriminate on the basis of race, color, religion, sex, national origin, ancestry, age, disability, or veteran status in employment or in any program or activity offered or sponsored by the University. The University maintains a grievance procedure incorporating due process available to any person who believes he or she has been discriminated against. Southwest Missouri State University is an Equal Opportunity/Affirmative Action employer. Inquiries concerning the grievance procedure, Affirmative Action Program, or compliance with federal and state laws and guidelines should be addressed to Melissa Manning, Affirmative Action Officer, Office of Human Resources, 218 Carrington Hall, 901 S. National, Springfield, MO 65804, (417) 836-4252.

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